Legislative Oversight Committee
South Carolina House of Representatives
Post Office Box 11867
Columbia, South Carolina 29211
Telephone: (803) 212-6810 • Fax: (803) 212-6811

2016 Annual Restructuring Report Extension Request Guidelines

<u>PLEASE NOTE</u>:

The information included in the agency's report will appear online for all legislators and the public to view.

Agency Name:	**DAODAS**
Date Request Submitted:	**January 6, 2016**

Background

Committee Standard Practices 4.2.2 - 4.2.4

Extensions for Annual Restructuring Reports

4.2.2 The Chairman may, for reasons he determines as good cause, provide an agency an extension and new deadline to submit its Annual Restructuring Report ("New Deadline"). The Chairman will not provide more than two extensions without unanimous consent from the full committee.

4.2.3 Before the Chairman will consider a request from an agency for an extension, the agency must fully complete a Committee Extension Request form, as approved by the Committee Chairman, and provide it to the Chairman for consideration.

4.2.4 Until the agency receives a response, it should continue to complete the report to the best of its ability as if it is due on the original deadline.

Submission Process

Note this Extension Request Form will be published online.

Agency	DAODAS
Date of Submission	6-Jan-16

Instructions : Please complete this Extension Request Form. The completed form should be submitted electronically to the House Legislative Oversight Committee (HCommLegOv@schouse.gov) in both the original format (Excel) and saved as a PDF for online reporting. Please direct any questions about this process to Jennifer Dobson (jenniferdobson@schouse.gov) or Charles Appleby (charlesappleby@schouse.gov).

I. Extension Request

1	State the date the agency orginially received the report guidelines:	*24-Nov-15*
2	State the date the agency submitted this request for an extension:	*6-Jan-16*
3	State the orginial deadline for the report:	January 12, 2016, first day of session as provided by statute
4	State the number of additional days the agency is requesting:	*30 Days*
5	State the new deadline if the additional days are granted:	*15-Feb-16*

II. History of Extensions

1	List the years in which the agency previously requested an extension, putting the years the extension was gratned in bold:	2015

III. Good Cause

Submission Process

		1	Please state good cause as to why the Committee should grant the extension requested by the agency. Please limit the response to 1,000 words or less.	*The Lead Staff Member responsible for the report serves as Chief of Staff and Governmental Affairs Director, which include varying duties outside the office to act in stead of the Director. DAODAS has a small staff and thus resources needed to complete the comprehensive report requests are limited. The request will require strategic planning crosswalk and other report comparisons to ensure accuracy. This involves a range of staff members whose duties are outside the reporting milieu. It will also require extensive financial crosswalks with goals and*
IV.	Verfication			
		1	Please state the name of the agency head, or person designated and authorized by the agency head to do so, that has approved and reviewed the information provided in this Extension Request form.	*Stephen L. Dutton*
		2	Does the agency head, or designated person by the agency head, affirm that the information contained in this form from the agency is complete and accurate to the extent of his or her knowledge.	*Yes*
V.	Committee Response		**Leave this section blank.**	

Submission Process

1	Date extension was granted:	8-Jan-16
2	Number of additional days granted:	30 days
3	New deadline for agency response:	15-Feb-16

Legislative Oversight Committee
South Carolina House of Representatives
Post Office Box 11867
Columbia, South Carolina 29211
Telephone: (803) 212-6810 • Fax: (803) 212-6811

2016 Annual Restructuring Report Extension Request Guidelines

PLEASE NOTE:

The information included in the agency's report will appear online for all legislators and the public to view.

Agency Name:	**DAODAS**
Date Request Submitted:	**February 16, 2016**

Background

Committee Standard Practices 4.2.2 - 4.2.4

Extensions for Annual Restructuring Reports

4.2.2 The Chairman may, for reasons he determines as good cause, provide an agency an extension and new deadline to submit its Annual Restructuring Report ("New Deadline"). The Chairman will not provide more than two extensions without unanimous consent from the full committee.

4.2.3 Before the Chairman will consider a request from an agency for an extension, the agency must fully complete a Committee Extension Request form, as approved by the Committee Chairman, and provide it to the Chairman for consideration.

4.2.4 Until the agency receives a response, it should continue to complete the report to the best of its ability as if it is due on the original deadline.

Submission Process

Note this Extension Request Form will be published online.

Agency	DAODAS
Date of Submission	6-Jan-16

Instructions : Please complete this Extension Request Form. The completed form should be submitted electronically to the House Legislative Oversight Committee (HCommLegOv@schouse.gov) in both the original format (Excel) and saved as a PDF for online reporting. Please direct any questions about this process to Jennifer Dobson (jenniferdobson@schouse.gov) or Charles Appleby (charlesappleby@schouse.gov).

I. Extension Request

1	State the date the agency orginially received the report guidelines:	*24-Nov-15*
2	State the date the agency submitted this request for an extension:	*6-Jan-16*
3	State the orginial deadline for the report:	January 12, 2016, first day of session as provided by statute
4	State the number of additional days the agency is requesting:	*29 Days*
5	State the new deadline if the additional days are granted:	*25-Mar-16*

II. History of Extensions

1	List the years in which the agency previously requested an extension, putting the years the extension was gratned in bold:	2015

III. Good Cause

Submission Process

	1	Please state good cause as to why the Committee should grant the extension requested by the agency. Please limit the response to 1,000 words or less.	*The Lead Staff Member responsible for the report serves as Chief of Staff and Governmental Affairs Director, which include varying duties outside the office to act in stead of the Director. DAODAS has a small staff and thus resources needed to complete the comprehensive report requests are limited. The request will require strategic planning crosswalk and other report comparisons to ensure accuracy. This involves a range of staff members whose duties are outside the reporting milieu. It will also require extensive financial crosswalks with goals and*
IV. **Verfication**			
	1	Please state the name of the agency head, or person designated and authorized by the agency head to do so, that has approved and reviewed the information provided in this Extension Request form.	*Stephen L. Dutton*
	2	Does the agency head, or designated person by the agency head, affirm that the information contained in this form from the agency is complete and accurate to the extent of his or her knowledge.	*Yes*
V. **Committee Response**		**Leave this section blank.**	

Submission Process

1	Date extension was granted:	17-Feb-16
2	Number of additional days granted:	29 days
3	New deadline for agency response:	25-Mar-16

Legislative Oversight Committee
South Carolina House of Representatives
Post Office Box 11867
Columbia, South Carolina 29211
Telephone: (803) 212-6810 • Fax: (803) 212-6811

2016 Annual Restructuring Report Guidelines

PLEASE NOTE:
The information included in the agency's report will appear online for all legislators and the public to view.

Agency Name:	**South Carolina DAODAS**
Date Report Submitted:	**April 5, 2016**
Agency Head	
First Name	Robert
Last Name:	Toomey
Email Address:	btoomey@daodas.sc.gov

Phone Number:	803-896-5555

General Instructions

SUBMISSIONS
What to submit?
When to submit?
Where to submit?

NOTE: If the agency enters its Name and tab in this report.

WHERE INFORMATION WILL APPEAR
Where will submissions appear?

QUESTIONS
Who to contact?

OTHER INFORMATION
Mailing
Phone
Fax
Email
Web

General Instructions

Please submit this document in electronically only in both the original format (Excel) as well as in a PDF document. Save the document as "2016 - Agency ARR (*insert date agency submits report*)."
The deadline for submission is by the first day of session, January 12, 2016.
Email all electronic copies to HCommLegOv@schouse.gov.

the Date of Submission in the "Cover Page" tab, it should automatically populate at the top of each

The information included in the agency's report will appear online for all legislators and the public to view. On the South Carolina Statehouse Website it will appear on the Publications page as well as on the individual agency page, which can be accessed from the House Legislative Oversight Page.

House Legislative Oversight at 803-212-6810.

House Legislative Oversight
Post Office Box 11867
803-212-6810
803-212-6811
HCommLegOv@schouse.gov
The agency may visit the South Carolina General Assembly Home Page (http://www.scstatehouse.gov) and click on "Citizens' Interest" then click on "House Legislative Oversight Committee Postings and Reports."

Legal Standards

This is the first chart in the report because the legal standards which apply to the agency should serve as the basis for the agency's mission, vision and strategic plan.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16

Instructions : List all state and federal statutes, regulations and provisos that apply to the agency ("Laws") and a summary of the statutory requirement and/or authority granted in the particular Law listed. If the agency grouped Laws together last year, they can continue to do so this year. However, please be aware that when the agency goes under study, the House Legislative Oversight Committee will ask it to list each Law individually. The Committee makes this request so the agency can then analyze each of the Laws to determine which current Laws may need to be modified or eliminated, as well as any new Laws possibly needed, to allow the agency to be more effective and efficient or to ensure the Law matches current practices and systems. Included below is an example, with a partial list of Laws which apply to the Department of Juvenile Justice. Please delete the example information before submitting this chart in final form. NOTE: Responses are not limited to the number of rows below that have borders around them, please list all that are applicable.

Item #	Statute, Regulation, or Proviso Number	State or Federal	Summary of Statutory Requirement and/or Authority Granted	Is the law a Statute, Proviso or Regulation?
1	US Public Law 91-616 of 1970	Federal	Directs that the department is the single state authority for the delivery of the Substance Abuse Prevention and Treatment Block Grant.	Statute
2	US Public Law 92-255 of 1972	Federal	Directs that the department is the single state authority for the delivery of the Substance Abuse Prevention and Treatment Block Grant.	Statute
3	Code of Laws of South Carolina, 1976, as amended, Section 44-49-10 et.seq.	State	Enabling Legislation	Statue

Legal Standards

4	Code of Laws of South Carolina, 1976, as amended, Section 61-12-10 et.seq.	State	Local Funding Distribution / County Planning	Statute
5	Code of Laws of South Carolina, 1976, as amended, Section 56-5-2990.	State	DUI Programming	Statute
6	Code of Laws of South Carolina, 1976, as amended, Section 59-150-230 (i).	State	Gambling Authority / Lottery Act	Statute
7	Act 91 of the South Carolina General Assembly, Part IB, Proviso 3.6 and 37.2	State	Gambling Funding	Proviso
8	Code of Laws of South Carolina, 1976, as amended, Section 56-1-400 and 56-5-2941	State	Requires mandatory treatment for Ignition Interlock Drivers who fail to follow the Ignition Interlock Law.	Statute
9	Code of Laws of South Carolina, 1976, as amended, 44-52-10 et. seq.	State	Involuntary commmittment procedures for those experiencing substance abuse.	Statute
10	Code of Laws of South Carolina, 1976, as amended, Section 44-75-10 et. seq.	State	Requires the Department of Labor, License and Regulation and DAODAS to work promulate regulations for the licensure of alcohol and drug abuse counselors.	Statute

Legal Standards

11	Code of Laws of South Carolina, 1976, as amended, Section 16-25-20 (G).	State	Criminal Domestic Violence / Substance Abuse programs coordinated through DAODAS.	Statute
12	Code of Laws of South Carolina, 1976, as amended, Section 24-13-1910 et.seq.	State	Coordination with the Department of Corrections for Substance Abuse Services delivered to rehabilitate alcohol and drug offenders.	Statute
13	Code of Laws of South Carolina, 1976, as amended, Section 16-17-500	State	Courts may order minors to undergo a tobacco education program certified by DAODAS.	Statute
14	Code of Laws of Souith Carolina, as amended, 1976, Section 56-1-2110 (G)	State	Requires individuals who have their commecial drivers's license pulled as a result of failing a urine screen, to be assessed and treated, if necessary, by a substance abuse professional certified through the department.	Statute
15	South Carolina Code of Laws, 1976, as amended, Section 20-7-8920	State	Requires underage individuals who violated underage drinking laws to attend a certified alcohol intervention program as certified by the department.	Statute
16	South Carolina Code of Laws, 1976, as amended, Section 61-6-480	State	Requires merchant education certified through the department for vendors who violate underage drinking laws.	Statute
17	South Carolina Code of Laws, 1976, as amended, Section 17-22-510	State	Directs the South Carolina Prosecution Commission to dicuss administrative requirements of an Alcohol Education Program operated by local solicitors.	Statue

Legal Standards

18	South Carolina Code of Laws, 1976, as amended, Section 43-35-560	State	Designates the department as a member of the Vulnerable Adult Fatality Review Committee.	Statute
19	South Carolina Code of Laws, 1976, as amended, Section 63-11-1930	State	Designates the department as a member of the State Child Fatality Advisory Committee.	Statute
20	South Carolina Code of Laws, 1976, as amended, Section 16-25-310 et.seq.	State	Designates the department as a member of the Domestic Violence Advisory Committee	Statute
21	South Carolina Code of Laws, 1976, as amended, Section 63-7-1690 (A)(1)	State	Allows a court of competent jurisdiction to order DAODAS approved treatment services before the return of a child to a home, if the child has been removed by DSS.	Statute
22	Act 91 of the South Carolina General Assembly, General Appopriations Act, Part IB, Section 37, Proviso 37.1	State	Allows the agency to charge traning and conference fees to support educational and professional development initiatives.	Proviso
23	Act 91 of the South Carolina General Assembly, General Appopriations Act, Part IB, Section 37, Proviso 37.2	State	Directs the agency to provide gambling addiction services, including referral services and a mass communication campaign, pending appopriations.	Proviso

Legal Standards

24	Act 91 of the South Carolina General Assembly, General Appopriations Act, Part IB, Section 37, Proviso 37.3	State	Directs the agency to transfer $1.9 million to the Department of Health and Human Services for the purposes of Medicaid Match.	Proviso
25	Act 91 of the South Carolina General Assembly, General Appopriations Act, Part IB, Section 37, Proviso 37.4	State	Directs the agency to work with the Department of Health and Human Services to identify and implement electronic health records across it's provider system.	Proviso

Mission, Vision and Goals

This is the second chart because the agency's mission and vision should have a basis in the legal standards, which the agency provided in the previous chart. After the agency knows the laws it must satisfy, along with its mission and vision, it can then set goals to satisfy those laws and achieve that vision (and the strategy and objectives to accomplish each goal - see next chart). To ensure accountability, one person below the head of the agency should be responsible for each goal. The same person is not required to be responsible for all of the goals.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions : Provide the agency's mission, vision and laws (i.e. state and/or federal statutes) which serve as the basis for the agency's mission and vision.

Mission	To ensure the availability and quality of a continuum of substance use services, thereby improving the health status, safety, and quality of life of individuals, families, and communities across South Carolina.
Legal Basis for agency's mission	US Public Law 91-616 of 1970; US Public Law 92-255 of 1972; Code of Laws of South Carolina, 1976, as amended, Section 44-9-10; Code of Laws of South Carolina, 1976, as amended, Section 61-12-10 et.seq.
Vision	DAODAS will be an innovative leader, facilitating effective services and compassionate care through a network of community partnerships and strategic collaborations.
Legal Basis for agency's vision	US Public Law 91-616 of 1970; US Public Law 92-255 of 1972; Code of Laws of South Carolina, 1976, as amended, Section 44-9-10; Code of Laws of South Carolina, 1976, as amended, Section 61-12-10 et.seq.

Instructions :
1) Under the "Legal Responsibilities Satisfied" column, enter the legal responsibilities (i.e. state and/or federal statutes and provisos) the goal is satisfying. All of the laws mentioned in the previous chart (i.e. Legal Standards Chart) should be included next to one of the agency's goals. When listing the Legal Responsibilities Satisfied, the agency can group the standards together when applicable (i.e. SC Code 63-19-320 thru 63-19-450). Make sure it is clear whether the agency is referencing state or federal laws and whether it is a proviso or statute.
2) Under the "Goals and Description" column, enter the number and description of the goal which will help the agency achieve its vision (i.e. Goal 1 - Increase the number of job opportunities available to juveniles to 20 per juvenile within the next 2 years). The agency should have 3-4 high level goals.
3) Under the "Describe how the Goal is SMART" column, enter the information which shows the goal is Specific, Measurable, Attainable, Relevant and Time-bound.
4) Under the "Public Benefit/Intended Outcome" column, enter the intended outcome of accomplishing the goal.
5) Under the "Responsible Person" columns, provide information about the individual who has primary responsibility/accountability for each goal. The Responsible Person has different teams of employees beneath him/her to help accomplish the goal. The Responsible Person is the person who, in conjunction with his/her team(s) and approval from higher level superiors, determines the strategy and objectives to accomplish the goal. In addition, this is the person who monitors the progress and makes any changes needed to the strategies and objectives to ensure the goal is accomplished. Under the "Position" column, enter the Responsible Person's position/title at the agency.

Legal Responsibilities Satisfied	Goals & Description	Describe how the Goal is S.M.A.R.T.	Public Benefit/Intended Outcome	Responsible Person Name:	Number of months person has been responsible for the goal or objective:	Position:
(i.e. state and federal statutes or provisos the goal is satisfying)	(i.e. Goal 1 - insert description)	Specific Measurable Attainable Relevant Time-bound	(Ex. Output = rumble strips are installed on the sides of a road; Outcome = incidents decrease and public perceives that the road is safer) Just enter the intended outcome			

Mission, Vision and Goals

US Public Law 91-616 of 1970 / US Public Law 92-255 of 1972 / Code of Laws of South Carolina, 1976, as amended, Section 44-49-10 et.seq. / Code of Laws of South Carolina, 1976, as amended, Section 61-12-10 / Code of Laws of South Carolina, 1976, as amended, Section 56-5-2990 / Act 91 of the South Carolina General Assembly, Part IB, Proviso 3.6 and 37.2 / Code of Laws of South Carolina, 1976, as amended, Section 16-25-20 (G) / Code of Laws of South Carolina, 1976, as amended, Section 16-17-500 / Code of Laws of South Carolina, 1976, as amended, Section 56-1-2110 (G) / South Carolina Code of Laws, 1976, as amended, Section 20-7-8920 / South Carolina Code of Laws, 1976, as amended, Section 61-6-480 / South Carolina Code of Laws, 1976, as amended, Section 63-7-1690 (A)(1). Act 91 of the South Carolina General Assembly, General Appropriations Act, Part IB, Section 37, Proviso 37.3.	Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Michele Nienhius, Director of Prevention	10 Years Plus	NA
US Public Law 91-616 of 1970 / US Public Law 92-255 of 1972 / Code of Laws of South Carolina, 1976, as amended, Section 44-49-10 et.seq. / Code of Laws of South Carolina, 1976, as amended, Section 61-12-10 / Code of Laws of South Carolina, 1976, as amended, Section 56-5-2990 / Act 91 of the South Carolina General Assembly, Part IB, Proviso 3.6 and 37.2 / Code of Laws of South Carolina 1976, as amended, Section 56--1-400 and Section 56-5-2941 / Code of Laws of South Carolina, 1976, as amended, Section 44-52-10 et.seq / Code of Laws of South Carolina, 1976, as amended, Section 24-13-1910 et.seq / Code of Laws of South Carolina, 1976, as amended, Section 56-1-2110 / South Carolina Code of Laws, 1976, as amended, Section 63-7-1690 (A)(1).	Increase recovery opportunities across South Carolina.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	As addiction is a disease, the aim is to increase individual and community supports to ensure recovery is sustainable.	Frankie Long, Director of Treatment	10 Years Plus	NA

Mission, Vision and Goals

US Public Law 91-616 of 1970 / US Public Law 92-255 of 1972 / Code of Laws of South Carolina, 1976, as amended, Section 44-49-10 et.seq. / Code of Laws of South Carolina, 1976, as amended, Section 61-12-10 / Act 91 of the South Carolina General Assembly, General Appropriations Act, Part IB, Section 37, Proviso 37.3.	Increase health outcomes through the integration of care with universal health care providers.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Increase referral mechanisms and communication with phyisical health and behavorial health providers to ensure that identification, referral and treatment opportunities are available across the health and social service systems.	Samantha Collins, Director, Health Integration and Innovation	4 Years	NA

Strategy, Objectives and Responsibility

This is the next chart because once the agency determines its goals, and those responsible for each goal, it then needs to determine the strategy and objectives to accomplish each goal. To ensure accountability, one person should be responsible for each objective. This can be the same person responsible for the goal, if it is a small agency, or, for larger agencies, a person who reports to the person responsible for the goal. The same person is not required to be responsible for all of the objectives.

Agency Responding	South Carolina DAODAS
Date of Submission	4/5/2016
Fiscal Year for which information below pertains	2015-16

Instructions :

1) Under the "Legal Responsibilities Satisfied" column, enter the legal responsibilities (i.e. state and/or federal statutes and provisos) the goal or objective is satisfying. For each goal, the agency can copy and paste the information from the Mission, Vision and Goals Chart. All of the legal standards mentioned for a particular goal should be included next to one of the objectives under that goal. When listing the Legal Responsibilities Satisfied, the agency can group the standards together when applicable (i.e. 63-19-320 thru 63-19-370). Make sure it is clear whether the agency is referencing state or federal laws and whether it is a proviso or statute.
2) Under the "Strategic Plan Part and Description" column, enter the strategic plan part number and description (i.e. Goal 1 - Increase the number of job opportunities available to juveniles to 20 per juvenile within the next 2 years). For each goal, the agency can copy and paste the information from the Mission, Vision and Goals Chart. If the agency is still utilizing the same strategies and objectives it submitted as part of the Accountability Report, it can copy and paste those into this chart, then fill in the remainder of the columns. However, if the agency has trouble explaining how each objective is SMART, it may need to revise its objectives. In addition, if the agency has revised its strategic plan since submitting its last Accountability Report, please provide information from the most current strategic plan.
3) Under the "Describe how it is SMART" column, enter the information which shows how each goal and objective is Specific, Measurable, Attainable, Relevant and Time-bound.
4) Under the "Public Benefit/Intended Outcome" column, enter the intended outcome of accomplishing each goal and objective.
5) Under the "Responsible Person" columns, provide information about the individual who has primary responsibility/accountability for each goal and objective. The Responsible Person for a goal has different teams of employees beneath him/her to help accomplish the goal. The Responsible Person for an objective has employees and possibly different teams of employees beneath him/her to help accomplish the objective. The Responsible Person for a goal is the person who, in conjunction with his/her team(s) and approval from higher level superiors, determines the strategy and objectives needed to accomplish the goal. The Responsible Person for an objective is the person who, in conjunction with his/her employees and approval from higher level superiors, sets the performance measure targets and heads the game plan for how to accomplish the objective for which he/she is responsible. Under the "Position" column, enter the Responsible Person's position/title at the agency. Under "Office Address" column, enter the address for the office from which the Responsible Person works. Under the "Department/Division" column, enter the department or division at the agency in which the Responsible Person works. Under the "Department/Division Summary" column, enter a brief summary (no more than 1-2 sentences) of what that department or division does in the agency.

Legal Responsibilities Satisfied:	*Strategic Plan Part and Description*	How it is S.M.A.R.T.:	Public Benefit/Intended Outcome:	Responsible Person Name:	Number of months person has been responsible for the goal or objective:	Position:	Office Address:	Department or Division:	Department or Division Summary:
(i.e. state and federal statutes or provisos the goal or objective is satisfying)	(i.e. Goal 1 - Insert description, Strategy 1.1 - Insert Description, Objective 1.1.1 - Insert Description)	Describe how each goal and objective is... Specific; Measurable; Attainable; Relevant; and Time-bound	(Ex. Output = rumble strips are installed on the sides of a road; Outcome = incidents decrease and public perceives that the road is safer) Just enter the intended outcome						
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention / Frankie Long / Director of Prevention	10+ Years	NA	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	Prevention / Intervention / Treatment / Recovery	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.
The agency does not need to insert the information for the rest of the columns for any strategy, type "n/a"	Strategy 1.1. Reduce Underage Alcohol use and Underage Prescription Drug Abuse	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a

Strategy, Objectives and Responsibility

Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.1 - Implement Alcohol Enforcement Team activities throughout the state during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.2 - Implement evidence-based environmental strategies to target root causes of underage drinking.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.5 - Increase Community Coalitions in 5 Counties during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.6 - Benchmark the 2016 Youth Risk Survey for youth prescription drug abuse; plan for program implementation.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.7 - Pursue legislation to transfer server education authority to DAODAS.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Strategy 1.2. Reduce Alcohol Related Crashes.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.2.1 - Implement alcohol enforcment team activities through the state in 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.2.2 - Implement evidence-based strategies targeting underage drinking in areas of alcohol-related crashes.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.2.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.2.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above

Strategy, Objectives and Responsibility

Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Strategy 1.3. Reduce Tobacco Use amoung Youth.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.1 - Collaborate with law enforcement to reduce access to tobacco products.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.2 - Implement the Youth Tobacco Study to measure the retailer violation rate in the state; maintain rate below 10%.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.3 - Train additional local law enforcement and prevention professionals on strategies to reduce youth access to tobacco.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.4 - Deliver education programs to youth who have violated the underage tobacco law.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.5 - Collaborate to creat or revise local policies that may assist in reducing underage youth access to tobacco.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.6 - Increase vendor contacts under the Food and Drug Administration contract to reduce youth access to tobacco.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Michele Nienhius, Director of Prevention	10 Plus Years	NA	See Above	Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Strategy 1.4. Increase Treatment Services to Pregnant Women.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment	10 Plus Years	NA	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.4.1 - Screen pregnant women using an evidence-based screening tool for substance abuse (SBIRT).	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.4.2 - Increase the number of pregnant women who access treatment and recovery services by 5%.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment	10 Plus Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.4.3 - Increase Neonatal Abstinence Syndrome referrals by 5% to SUD treatment through the Birth Outcomes Initiative.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.4.4 - Increase the number of intakes and admissions by 10% in collaboration with DSS.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment	10 Plus Years	NA	See Above	Treatment	See Above

Strategy, Objectives and Responsibility

Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Strategy 1.5. Increase Treatment Services to Adults.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment	10 Plus Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.1 - Increase treatment service admissions by 10%.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment	10 Plus Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.3 - Implement state level system and policy change by using SBIRT as the standard of care in health care settings.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 12, 24.	Objective 1.5.5 - Increase correction referrals to SUD treatment by 5%.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment	10 Plus Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.6 - Increase trained health care professional sin the use of the SBIRT tool by 5%.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.7 - Expand Telehealth Options to 5 additional AOD Providers to incresae service capacity in rural service areas.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.8 - Increase RPTIF Grants through Medicaid by 5% to provide coverage of SUD services to women, youth and families.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Sara Goldsby, Program Coordinator	2 Years	NA	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	Governmental Affairs	Provides legislative and polilcy guidance to the South Carolina General Assembly and works with local substance abuse disorder providers.
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Strategy 1.6. Implement Continuous Quality Improvement Proccesses and Quality Assurance Standards in 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 1.6.1 - Complete a policy inventory with gap analysis of critical policies during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 1.6.2 - Inventory CQI standards and QA standards that impact agency core functions during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above

Strategy, Objectives and Responsibility

Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 1.6.3 - Improve key provider proccesses that support the integration of SUD services withinthe boarder health care environment.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 1.6.4 - Utilize research and data analysis to guide decision making during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Dan Walker, Research and Evaluation Coordinator	5 Years / 5 Plus Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 1.6.5 - Expand a service payment mechanism based on performance and service benchmarks for implemention in 2017.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Dan Walker, Research and Evaluation Coordinator	5 Years / 5 Plus Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Goal 2. Increase Recovery Opportunities acoss South Carolina.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	Treatment	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Strategy 2.1. Provide a more comprehensive continuum of care that allows clients to proactice recovery skills.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.1.1 - Implement 3 demonstration projects for recovery system transformation initiatives in 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.1.2 - Moblize communities to support Recovery Oriented Systems of Care.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	See Above	Treatment	See Above

Strategy, Objectives and Responsibility

Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.1.3 - Replicate telephone recovery support programs in at least two additional aeas of the state.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.1.4 - Provide additional Peer Support trainings to implement recovery support services in provider systems.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator / Susie Williams-Manning, Treatment Consultant	10 Plus Years / 5 Years / 10 Plus Years	NA	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Strategy 2.2. Increase Recovery Housing Opportunities.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.2.1 - Increase the number of opportunities for transitional housing in 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.2.2 - Increase the number of Oxford Houses in South Carolina in 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.2.3 - Work to increase housing opportunities for criminal justice referrals in2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Strategy 2.3. Implement Recovery Technology.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.3.1 - Expand tele-health for substance abuse services in 2016 in an additional 2 urban/rural sites.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.3.2 - Implement internet and mobile phone applications for use with the recovery population.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	See Above	Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.3.3 - Implement a 24/7 call center availability for statewide triage, referral and crisis stablilization during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	10 Plus Years / 5 Years	NA	See Above	Treatment	See Above

Strategy, Objectives and Responsibility

Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.3.4 - Ensure financial support for electronic health record report implementation to meet accurate data reporting requirements.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Bob Toomey, Executive Director	5 Years	NA	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	Office of the Director	Provides leadership to the agency.
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.3.5 - Implement the SCIEX System across the 301 Provider Network during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	5 Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Strategy 3.1. Increase the efficiency and effectiveness of treatment programs.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	5 Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.1.1 - Increase the number of individuals who report sustained recovery during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	5 Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Ojective 3.1.2 - Increase the number of individuals who report employment as a result of completing treatment in 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	5 Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.1.3 - Increase the number of individuals who access treatment within 2 working days of intake during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	5 Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.1.4 - Increase the number of individuals who access services within 6 working days after an initial assessment during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	5 Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment	See Above

Strategy, Objectives and Responsibility

Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Strategy 3.2. Increase services to the uninsured.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Bob Toomey, Executive Director / Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment / Dan Walker, Research and Evaluation Coordinator	5 Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment / Research and Evaluation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.2.1 - Continue to plan with DHHS to implement the Health Outcomes Program (HOP).	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Bob Toomey, Executive Director	5 Years	NA	See Above	Office of the Director	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.2.2 - Support funding for local SUD providers as safety net facilities, increase referrals by 5%.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Bob Toomey, Executive Director	5 Years	NA	See Above	Office of the Director	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.2.3 - Support efforts to ensure local SUD providers maintain 'providers of choice' status for the Federal ACA Marketplace Insurance Providers.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	5 Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.2.4 - Expand the assessment service payment plan to providing services to uninsured clients using federal block grant funds.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Bob Toomey, Executive Director	5 Years	NA	See Above	Office of the Director	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.2.5 - Identify local providers that execute community engagement activities for all SUD services.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	5 Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Strategy 3.3. Increase services to clients with Co-Occurring disorders.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment / Jenny Bouknight, Planning Coordinator	5 Years / 10 Plus Years / 10 Plus Years	NA	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	Health Integration and Innovation / Treatment / Governmental Affairs	See Above

Strategy, Objectives and Responsibility

Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.3.1 - Increase services to non-AOD diagnosed clients during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment / Jenny Bouknight, Planning Coordinator	5 Years / 10 Plus Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment / Governmental Affairs	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.3.2 - Increase services to co-occuring clients during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment / Jenny Bouknight, Planning Coordinator	5 Years / 10 Plus Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment / Governmental Affairs	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objecitve 3.3.3 - Work with primary care providers and other health professionals to build a referral network for SUD services.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.3.4 - Implement the SBIRT Tool with health care professionals to further identify substance abuse/co-occurring clients in need of intervention and or treatment.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Strategy 3.4. Increase services to clients suffering from prescription drug abuse.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Bob Toomey, Executive Director / Lee Dutton, Chief of Staff / Sara Goldsby, Program Coordinator	5 Years / 17 Plus Years / 2 Years	NA	See Above	Office of the Director / Governmental Affairs	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.4.1 - Expand Medication Assisted Treatment (MAT) options across the SUD Provider Network during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Bob Toomey, Executive Director / Lee Dutton, Chief of Staff / Sara Goldsby, Program Coordinator	5 Years / 17 Plus Years / 2 Years	NA	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	Office of the Director / Governmental Affairs	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.4.2 - Increase capacity for numbers served with prescription or opiate drug abuse.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Bob Toomey, Executive Director / Lee Dutton, Chief of Staff / Sara Goldsby, Program Coordinator	5 Years / 23 Plus Years / 2 Years	NA	See Above	Office of the Director / Governmental Affairs	See Above

Strategy, Objectives and Responsibility

Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.4.3 - Implement the Governor's Council on Prescription Drug Abuse Prevention (PDAP) Council Report.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Bob Toomey, Executive Director / Lee Dutton, Chief of Staff / Sara Goldsby, Program Coordinator	5 Years / 23 Plus Years / 2 Years	NA	See Above	Office of the Director / Governmental Affairs	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.4.4 - Implement recommendations of the PDAP report pertinent to the SUD service delivery system.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Bob Toomey, Executive Director / Lee Dutton, Chief of Staff / Sara Goldsby, Program Coordinator	5 Years / 23 Plus Years / 2 Years	NA	See Above	Office of the Director / Governmental Affairs	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Strategy 3.5. Focus on Work Force Development to increase health outcomes.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.5.1 - Continue to integrate research based practices into treatment protocols during 2016.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.5.2 - Provide training in implementation science to expand capacity and to achieve better client health outcomes.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation	5 Years	NA	See Above	Health Integration and Innovation	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.5.3 - Provide training opportunities in evidence based programs in prevention, treatment and recovery.	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment / Michele Nienhius, Director of Prevention	5 Years / 10 Plus Years / 10 Plus Years	NA	See Above	Health Integration and Innovation / Treatment / Prevention	See Above
Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.5.4 - Work with LLR to implement a license for alcohol and drug counselors (professionals).	Metric and performance measures have been identified that are specific, measurable, attainable, relevant and time-bound.	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment / Lee Dutton, Chief of Staff	5 Years / 10 Plus Years / 23 Plus Years	NA	See Above	Health Integration and Innovation / Treatment / Governmental Affairs	See Above

Associated Programs

This is the next chart because once the agency has determined its goals, strategies and objectives, the agency needs to determine which of its programs will help achieve those objectives and goals and which programs may need to be curtailed or eliminated. If one program is helping accomplish an objective that a lot of other programs are also helping accomplish, the agency should consider whether the resources needed for that program could be better utilized (i.e. so the agency can most effectively and efficiently accomplish all of its goals and objectives) if they were distributed among the other programs that are helping accomplish the same objective or among programs that are helping accomplish other objectives.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions :
1) Under the "Name of Agency Program" column, enter the name of every program at the agency on a separate row.
2) Under the "Description of Program" column, enter a 1-3 sentence description of the agency program.
3) Under the "Legal Statute Requiring Program" column, enter the legal statute which requires (this is different than allows) the program, if the program is required by a state or federal statute or proviso. Make sure it is clear whether the agency is referencing state or federal laws and whether it is a proviso or statute. If the program is not required by a state or federal statute or proviso, enter "none."
3) Under the "Objective the Program Helps Accomplish" column, enter the strategic plan objective number and description. The agency can copy the Objective number and description from the first column of the Strategy, Objective and Responsibility Chart. Enter ONLY ONE objective per row. If an agency program helps accomplish multiple objectives, insert additional rows with that agency program information and enter each different objective it helps accomplish on a separate row.

Name of Agency Program	Description of Program	Legal Statute or Proviso Requiring the Program	Objective the Program Helps Accomplish (The agency can copy the Objective number and description from the first column of the Strategy, Objective and Responsibility Chart) List ONLY ONE strategic objective per row.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.1 - Implement Alcohol Enforcement Team activities throughout the state during 2016.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.2 - Implement evidence-based environmental strategies to target root causes of underage drinking.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.5 - Increase Community Coalitions in 5 Counties during 2016.
Administration/Services	Provides leadership for the agency/Provides support to the Alcohol and Drug Abuse System through consultation with policy, legislation, public relations. Additionally, provides support through training efforts and to ensure purchase of services are proper and necessary care for clients.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.6 - Benchmark the 2016 Youth Risk Survey for youth prescription drug abuse; plan for program implementation.
Services	Provides leadership for the agency/Provides support to the Alcohol and Drug Abuse System through consultation with policy, legislation, public relations. Additionally, provides support through training efforts and to ensure purchase of services are proper and necessary care for clients.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.1.7 - Pursue legislation to transfer server education authority to DAODAS.

Associated Programs

Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.2.1 - Implement alcohol enforcement team activities through the state in 2016.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.2.2 - Implement evidence-based strategies targeting underage drinking in areas of alcohol-related crashes.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.2.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Objective 1.2.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.1 - Collaborate with law enforcement to reduce access to tobacco products.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.2 - Implement the Youth Tobacco Study to measure the retailer violation rate in the state; maintain rate below 10%.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.3 - Train additional local law enforcement and prevention professionals on strategies to reduce youth access to tobacco.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.4 - Deliver education programs to youth who have violated the underage tobacco law.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.5 - Collaborate to create or revise local policies that may assist in reducing underage youth access to tobacco.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Objective 1.3.6 - Increase vendor contacts under the Food and Drug Administration contract to reduce youth access to tobacco.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.4.1 - Screen pregnant women using an evidence-based screening tool for substance abuse (SBIRT).
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.4.2 - Increase the number of pregnant women who access treatment and recovery services by 5%.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.4.3 - Increase Neonatal Abstinence Syndrome referrals by 5% to SUD treatment through the Birth Outcomes Initiative.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.4.4 - Increase the number of intakes and admissions by 10% in collaboration with DSS.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.1 - Increase treatment service admissions by 10%.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.3 - Implement state level system and policy change by using SBIRT as the standard of care in health care settings.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.5 - Increase correction referrals to SUD treatment by 5%.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.6 - Increase trained health care professional sin the use of the SBIRT tool by 5%.

Associated Programs

Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.7 - Expand Telehealth Options to 5 additional AOD Providers to increase service capacity in rural service areas.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Objective 1.5.8 - Increase RPTIF Grants through Medicaid by 5% to provide coverage of SUD services to women, youth and families.
Administration/Services	Provides leadership for the agency/Provides support to the Alcohol and Drug Abuse System through consultation with policy, legislation, public relations. Additionally, provides support through training efforts and to ensure purchase of services are prope	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 1.6.1 - Complete a policy inventory with gap analysis of critical policies during 2016.
Programs/Services/Administration	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals./Provides support to the Alcohol and Drug Abuse System through consultation with policy, legislation, public relations. Additionally, provides support through training efforts and to ensure purchase of services are proper and necessary care for clients./Provides leadership for the agency	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 1.6.2 - Inventory CQI standards and QA standards that impact agency core functions during 2016.
Administration	Provides leadership for the agency	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 1.6.3 - Improve key provider processes that support the integration of SUD services within the boarder health care environment.
Administration/Services	Provides leadership for the agency/Provides support to the Alcohol and Drug Abuse System through consultation with policy, legislation, public relations. Additionally, provides support through training efforts and to ensure purchase of services are proper and necessary care for clients.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 1.6.4 - Utilize research and data analysis to guide decision making during 2016.
Administration/Services/Finance and Operations	Provides leadership for the agency/Provides support to the Alcohol and Drug Abuse System through consultation with policy, legislation, public relations. Additionally, provides support through training efforts and to ensure purchase of services are proper and necessary care for clients./Provides financial and other operational services for the agency to include contracts, procurement, and Human Resources	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 1.6.5 - Expand a service payment mechanism based on performance and service benchmarks for implementation in 2017.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.1.1 - Implement 3 demonstration projects for recovery system transformation initiatives in 2016.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.1.2 - Moblize communities to support Recovery Oriented Systems of Care.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.1.3 - Replicate telephone recovery support programs in at least two additional aeas of the state.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.1.4 - Provide additional Peer Support trainings to implement recovery support services in provider systems.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.2.1 - Increase the number of opportunities for transitional housing in 2016.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.2.2 - Increase the number of Oxford Houses in South Carolina in 2016.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.2.3 - Work to increase housing opportunities for criminal justice referrals in 2016.
Administration, Services, Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals./Provides support to the Alcohol and Drug Abuse System through consultation with policy, legislation, public relations. Additionally, provides support through training efforts and to ensure purchase of services are proper and necessary care for clients./Provides leadership for the agency	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.3.4 - Ensure financial support for electronic health record report implementation to meet accurate data reporting requirements.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 2.3.5 - Implement the SCIEX System across the 301 Provider Network during 2016.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.1.1 - Increase the number of individuals who report sustained recovery during 2016.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.1.2 - Increase the number of individuals who report employment as a result of completing treatment in 2016.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.1.3 - Increase the number of individuals who access treatment within 2 working days of intake during 2016.

Associated Programs

Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.1.4 - Increase the number of individuals who access services within 6 working days after an initial assessment during 2016.
Administration, Services	Provides leadership for the agency/Provides support to the Alcohol and Drug Abuse System through consultation with policy, legislation, public relations. Additionally, provides support through training efforts and to ensure purchase of services are prope	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.2.1 - Continue to plan with DHHS to implement the Health Outcomes Program (HOP).
Administration, Services	Provides leadership for the agency/Provides support to the Alcohol and Drug Abuse System through consultation with policy, legislation, public relations. Additionally, provides support through training efforts and to ensure purchase of services are prope	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.2.2 - Support funding for local SUD providers as safety net facilities, increase referrals by 5%.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objecitve 3.3.3 - Work with primary care providers and other health professionals to build a referral network for SUD services.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.3.4 - Implement the SBIRT Tool with health care professionals to further identify substance abuse/co-occurring clients in need of intervention and or treatment.
Finance and Operations/Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.Provides financial and other operational services for the agency to include contracts, procurement, and Human Resources	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.4.1 - Expand Medication Assisted Treatment (MAT) options across the SUD Provider Network during 2016.
Finance and Operations/Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.Provides financial and other operational services for the agency to include contracts, procurement, and Human Resources	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.4.2 - Increase capacity for numbers served with prescription or opiate drug abuse.
Finance and Operations/Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.Provides financial and other operational services for the agency to include contracts, procurement, and Human Resources	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.4.3 - Implement the Governor's Council on Prescription Drug Abuse Prevention (PDAP) Council Report.
Finance and Operations/Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure achievement of goals.Provides financial and other operational services for the agency to include contracts, procurement, and Human Resources	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.4.4 - Implement recommendations of the PDAP report pertinent to the SUD service delivery system.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.5.1 - Continue to integrate research based practices into treatment protocols during 2016.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.5.2 - Provide training in implementation science to expand capacity and to achieve better client health outcomes.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.5.3 - Provide training opportunities in evidence based programs in prevention, treatment and recovery.
Programs	Provides oversight and monitoring of projects and activities of AOD Authorities and other vendors to ensure acheivement of goals.	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Objective 3.5.4 - Work with LLR to implement a license for alcohol and drug counselors (professionals).

This is the next chart because once the agency determines its goals, strategies and objectives, as well as the programs that will best allow the agency to accomplish its objectives, the agency needs to determine how to allocate its funds to most effectively and efficiently accomplish the objectives. After allocating the funds to the objectives, the agency may decide to go back and revise which associated programs it will continue, curtail or eliminate in order to most effectively and efficiently accomplish its goals and objectives.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-2016

IMPORTANT TIME SAVING NOTE: Please note that only one year of budgeted funds is requested. Once an agency is under study with the House Legislative Oversight Committee, the Committee may request information on how the agency budgeted and spent money for the previous five years. If an agency is chosen for study five years from now, the agency can quickly and easily combine the information from this chart for each of the last five years.

Part A Instructions : Estimated Funds Available this Fiscal Year (2015-16)
1) Please enter each source of funds for the agency in a separate column. Group the funding sources however is best for the agency (i.e. general appropriation programs, proviso 18.2, proviso 19.3, grant ABC, grant XYZ, Motor Vehicle User Fees, License Fines, etc.) to provide the information requested below each source (i.e. state, other or federal funding; recurring or one-time funding; etc.). The agency is not restricted by the number of columns below so please delete or add as many as needed. **However the agency chooses to group its funding sources, it should be clear through Part A and B, how much the agency estimates it has available to spend and where the agency has budgeted the funds it has available to spend.**

Part B Instructions : How Agency Budgeted Funds this Fiscal Year (2015-16)
1) Enter each agency objective and description (i.e. Objective 1.1.1 - insert description of objective). The agency can insert as many rows as necessary so that all objectives are included.
2) After entering all of the objectives, enter each "unrelated purpose" for which money received by the agency will go (i.e. Unrelated Purpose #1 - insert description of unrelated purpose) on a separate row. An "unrelated purpose" is money the agency is legislatively directed to spend on something that is not related to an agency objective (i.e. pass through, carry forward, etc.).
3) Enter how much money from each source of funds the agency budgets to spend on each objective and unrelated purpose. The "Total budgeted to spend on objectives and unrelated purposes" for each source of funds in Part B should equal the "Amount estimated to have available to spend this fiscal year" in Part A.

Explanations from the Agency regarding Part A: *The amount budgeted and the actual avaialble may vary due to the available budget authority granted in each funding category.*

PART A
Estimated Funds Available this Fiscal Year (2015-16)

Source of Funds:	Totals	State/General Funds	Gambling-43B10000	Provisio - 30370000	DASIS - 30560000	Medicaid - 37640000	Recovery Programs Transformation & Innovation Fund (RPTIF) - 37640000	DSS/DAODAS Drug Testing & Screening - 37640000
Is the source state, other or federal funding:	Totals	State, Federal or Other Funds? State	State, Federal or Other Funds? Other	State, Federal or Other Funds? Other	State, Federal or Other Funds?Other	State, Federal or Other Funds? Other	State, Federal or Other Funds? Other	State, Federal or Other Funds? Other
Is funding recurring or one-time?	Totals	Recurring or one-time funding? Recurring	Recurring or one-time funding? Recurring	Recurring or one-time funding?Recurring	Recurring or one-time funding?Recurring	Recurring or one-time funding? Recurring	Recurring or one-time funding? Recurring	Recurring or one-time funding? Recurring
$ From Last Year Available to Spend this Year								
Amount available at end of previous fiscal year		$17,925	$91,068	$36,581	$16,978			
Amount available at end of previous fiscal year that agency can actually use this fiscal year:		$17,925	$91,068	$36,581	$16,978			
If the amounts in the two rows above are not the same, explain why :	Enter explanation for each fund to the right							
$ Estimated to Receive this Year								
Amount budgeted/estimated to receive in this fiscal year:		$6,643,669	$100,000	$100,000	$95,362	$747,762	$3,000,000	$3,000,000
Total Actually Available this Year								
Amount estimated to have available to spend this fiscal year (i.e. Amount available at end of previous fiscal year that agency can actually use in this fiscal year PLUS Amount budgeted/estimated to receive this fiscal year):		$6,661,594	$100,000	$100,000	$95,362	$515,000	$1,500,000	$3,000,000

Explanations from the Agency regarding Part B: *Insert any additional explanations the agency would like to provide related to the information it provides below.* *Insert any additional explanations the age*

PART B
How Agency Budgeted Funds this Fiscal Year (2015-16)

Source of Funds: (the rows to the left should populate automatically from what the agency entered in Part A)	Totals	State/General Funds	Gambling-43B10000	Provisio - 30370000	DASIS - 30560000	Medicaid - 37640000	Recovery Programs Transformation & Innovation Fund (RPTIF) - 37640000	DSS/DAODAS Drug Testing & Screening - 37640000
Is source state, other or federal funding: (the rows to the left should populate automatically from what the agency entered in Part A)	Totals	State, Federal or Other Funds? State	State, Federal or Other Funds? Other	State, Federal or Other Funds? Other	State, Federal or Other Funds?Other	State, Federal or Other Funds? Other	State, Federal or Other Funds? Other	State, Federal or Other Funds? Other
Restrictions on how agency is able to spend the funds from this source:	n/a							
Amount estimated to have available to spend this fiscal year: (the rows to the left should populate automatically from what the agency entered in Part A)	$0	$6,661,594	$100,000	$100,000	$95,362	$515,000	$1,500,000	$3,000,000
Are expenditure of funds tracked through SCEIS? (if no, state the system through which they are recorded so the total amount of expenditures could be verified, if needed)	n/a	yes	yes	yes	yes	yes	yes	yes
Where Agency Budgeted to Spend Money this Year								
*Objective 1.1.1 - insert description of objective: **Remember to include a colon (:) at the end of each objective and unrelated purpose description***		Objective 1.1.2 - Implement evidence-based environmental strategies to target root causes of underage drinking.	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.	Objective 3.5.3 - Provide training opportunities in evidence based programs in prevention, treatment and recovery.	Objective 1.6.1 - Complete a policy inventory with gap analysis of critical policies during 2016.	Objective 1.4.1 - Screen pregnant women using an evidence-based screening tool for substance abuse (SBIRT).	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.	Objective 1.4.2 - Increase the number of pregnant women who access treatment and recovery services by 5%.

Objective 1.1.2 - insert description of objective:		Objective 1.1.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.			Objective 1.6.2 - Inventory CQI standards and QA standards that impact agency core functions during 2016.	Objective 1.4.2 - Increase the number of pregnant women who access treatment and recovery services by 5%.	Objective 1.5.7 - Expand Telehealth Options to 5 additional AOD Providers to incresae service capacity in rural service areas.	Objective 1.4.3 - Increase Neonatal Abstinence Syndrome referrals by 5% to SUD treatment through the Birth Outcomes Initiative.
etc.		Objective 1.4.2 - Increase the number of pregnant women who access treatment and recovery services by 5%.			Objective 1.6.3 - Improve key provider proccesses that support the integration of SUD services withinthe boarder health care environment.	Objective 1.4.3 - Increase Neonatal Abstinence Syndrome referrals by 5% to SUD treatment through the Birth Outcomes Initiative.	Objective 1.5.8 - Increase RPTIF Grants through Medicaid by 5% to provide coverage of SUD services to women, youth and families.	Objective 1.4.4 - Increase the number of intakes and admissions by 10% in collaboration with DSS.
		Objective 1.5.1 - Increase treatment service admissions by 10%.			Objective 1.6.4 - Utilize research and data analysis to guide decision making during 2016.	Objective 1.4.4 - Increase the number of intakes and admissions by 10% in collaboration with DSS.	Objective 1.6.5 - Expand a service payment mechanism based on performance and service benchmarks for implemention in 2017.	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.
		Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.				Objective 1.6.5 - Expand a service payment mechanism based on performance and service benchmarks for implemention in 2017.	Strategy 2.1. Provide a more comprehensive continuum of care that allows clients to proactice recovery skills.	Objective 3.2.2 - Support funding for local SUD providers as safety net facilities, increase referrals by 5%.
		Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.				Objective 2.3.4 - Ensure financial support for electronic health record report implementation to meet accurate data reporting requirements.	Objective 2.1.1 - Implement 3 demonstration projects for recovery system transformation initiatives in 2016.	
		Objective 1.5.5 - Increase correction referrals to SUD treatment by 5%.				Objective 3.3.1 - Increase services to non-AOD diagnosed clients during 2016.	Objective 2.1.2 - Moblize communities to support Recovery Oriented Systems of Care.	
		Objective 3.1.1 - Increase the number of individuals who report sustained recovery during 2016.				Objective 3.3.2 - Increase services to co-occuring clients during 2016.	Objective 2.1.3 - Replicate telephone recovery support programs in at least two additional aeas of the state.	
		Objecitve 3.3.3 - Work with primary care providers and other health professionals to build a referral network for SUD services.				Objecitve 3.3.3 - Work with primary care providers and other health professionals to build a referral network for SUD services.	Objective 2.1.4 - Provide additional Peer Support trainings to implement recovery support services in provider systems.	
Unrelated Purpose #1 - insert description:						Objective 3.3.4 - Implement the SBIRT Tool with health care professionals to further identify substance abuse/co-occurring clients in need of intervention and or treatment.	Objective 2.3.2 - Implement internet and mobile phone applications for use with the recovery population.	
Unrelated Purpose #2 - insert description:						Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.	Objective 2.3.3 - Implement a 24/7 call center availability for statewide triage, referral and crisis stablilization during 2016.	
						Objective 3.5.1 - Continue to integrate research based practices into treatment protocols during 2016.	Objective 2.3.4 - Ensure financial support for electronic health record report implementation to meet accurate data reporting requirements.	
						Objective 3.5.2 - Provide training in implementation science to expand capacity and to achieve better client health outcomes.	Objecitve 3.3.3 - Work with primary care providers and other health professionals to build a referral network for SUD services.	
						Objective 3.5.3 - Provide training opportunities in evidence based programs in prevention, treatment and recovery.	Objective 3.4.1 - Expand Medication Assisted Treatment (MAT) options across the SUD Provider Network during 2016.	
etc.						Objective 3.5.4 - Work with LLR to implement a license for alcohol and drug counselors (professionals).	Objective 3.4.2 - Increase capacity for numbers served with prescription or opiate drug abuse.	
							Objective 3.4.3 - Implement the Governor's Council on Prescription Drug Abuse Prevention (PDAP) Council Report.	

							Objective 3.4.4 - Implement recommendations of the PDAP report pertinent to the SUD service delivery system.	
							Objective 3.5.3 - Provide training opportunities in evidence based programs in prevention, treatment and recovery.	
							Objective 3.5.4 - Work with LLR to implement a license for alcohol and drug counselors (professionals).	
Total Budgeted to Spend on Objectives and Unrelated Purposes: (this should be the same as Amount estimated to have available to spend this fiscal year)		$2,411,215	$64,212	$3,500	$68,472	$515,000	$1,500,000	$2,815,000

Step Up - 37640000	Substance Abuse Block Grant	Collobration of Success Grant	Screening, Brief Intervention and Referral to Treatment Grant	State Youth Treatment - Implementation	Empoering Communities for Healthy Outcomes	Food Drug Administration - Tobacco Inspection	Project Star - Miliaty Grant	Taemporary Assistance for Needy Family	DSS-Mediicad Administrative Assistance
State, Federal or Other Funds? Other	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds?
Recurring or one-time funding? Recurring	Recurring or one-time funding? Recurring	Recurring or one-time funding? Recurring	Recurring or one-time funding? Recurring	Recurring or one-time funding? Recurring	Recurring or one-time funding? Recurring	Recurring or one-time funding? Recurring	Recurring or one-time funding? Recurring	Recurring or one-time funding?Recurring	Recurring or one-time funding?
$100,000	$23,164,181	$496,560	$1,893,111	New Grant	New Grant	$1,033,942	$125,850	$2,201,100	$542,008
$100,000	$23,164,181	$496,560	$1,893,111	$799,925	$1,648,188	$1,269,702	$125,850	$2,201,100	$542,008

ncy would like to provide related to the information it provides below.

Insert any additional explanations the agency would like to provide related to the information it provides below.

Step Up - 37640000	Substance Abuse Block Grant	Collobration of Success Grant	Screening, Brief Intervention and Referral to Treatment Grant	State Youth Treatment - Implementation	Empoering Communities for Healthy Outcomes	Food Drug Administration - Tobacco Inspection	Project Star - Miliaty Grant	Taemporary Assistance for Needy Family	DSS-Mediicad Administrative Assistance
State, Federal or Other Funds? Other	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds? Federal	State, Federal or Other Funds?
$100,000	$23,164,181	$496,560	$1,893,111	$799,925	$1,648,188	$1,269,702	$125,850	$2,201,100	$542,008
yes	yes	yes	yes	yes	yes	yes	yes	yes	yes
Objective 1.5.5 - Increase correction referrals to SUD treatment by 5%.	Objective 1.1.1 - Implement Alcohol Enforcement Team activities throughout the state during 2016.	Objective 1.6.3 - Improve key provider proccesses that support the integration of SUD services withinthe boarder health care environment.	Objective 1.5.1 - Increase treatment service admissions by 10%.	Objective 1.6.3 - Improve key provider proccesses that support the integration of SUD services withinthe boarder health care environment.	Objective 1.1.2 - Implement evidence-based environmental strategies to target root causes of underage drinking.	Objective 1.3.1 - Collaborate with law enforcement to reduce access to tobacco products.	Objective 1.1.2 - Implement evidence-based environmental strategies to target root causes of underage drinking.	Objective 1.4.2 - Increase the number of pregnant women who access treatment and recovery services by 5%.	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.

Objective 2.2.3 - Work to increase housing opportunities for criminal justice referrals in2016.	Objective 1.1.2 - Implement evidence-based environmental strategies to target root causes of underage drinking.	Objective 3.5.1 - Continue to integrate research based practices into treatment protocols during 2016.	Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.	Objective 3.5.1 - Continue to integrate research based practices into treatment protocols during 2016.	Objective 1.1.5 - Increase Community Coalitions in 5 Counties during 2016.	Objective 1.3.2 - Implement the Youth Tobacco Study to measure the retailer violation rate in the state; maintain rate below 10%.	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.	Objective 2.2.1 - Increase the number of opportunities for transitional housing in 2016.
	Objective 1.1.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.		Objective 1.5.3 - Implement state level system and policy change by using SBIRT as the standard of care in health care settings.		Objective 1.1.6 - Benchmark the 2016 Youth Risk Survey for youth prescription drug abuse; plan for program implementation.	Objective 1.3.3 - Train additional local law enforcement and prevention professionals on strategies to reduce youth access to tobacco.		Objective 2.2.1 - Increase the number of opportunities for transitional housing in 2016.	
	Objective 1.1.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.		Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.		Objective 1.2.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.	Objective 1.3.4 - Deliver education programs to youth who have violated the underage tobacco law.			
	Objective 1.2.1 - Implement alcohol enforcment team activities through the state in 2016.		Objective 1.5.6 - Increase trained health care professional sin the use of the SBIRT tool by 5%.		Objective 1.2.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.	Objective 1.3.5 - Collaborate to creat or revise local policies that may assist in reducing underage youth access to tobacco.			
	Objective 1.2.2 - Implement evidence-based strategies targeting underage drinking in areas of alcohol-related crashes.		Objective 1.5.7 - Expand Telehealth Options to 5 additional AOD Providers to incresae service capacity in rural service areas.		Objective 1.6.4 - Utilize research and data analysis to guide decision making during 2016.	Objective 1.3.6 - Increase vendor contacts under the Food and Drug Administration contract to reduce youth access to tobacco.			
	Objective 1.2.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.		Objective 2.3.1 - Expand tele-health for substance abuse services in 2016 in an additional 2 urban/rural sites.		Objective 3.2.5 - Identify local providers that execute community engagement activities for all SUD services.				
	Objective 1.2.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.		Objective 2.3.5 - Implement the SCIEX System across the 301 Provider Network during 2016.		Objective 3.5.3 - Provide training opportunities in evidence based programs in prevention, treatment and recovery.				
	Objective 1.3.1 - Collaborate with law enforcement to reduce access to tobacco products.		Objective 3.3.4 - Implement the SBIRT Tool with health care professionals to further identify substance abuse/co-occurring clients in need of intervention and or treatment.						
	Objective 1.3.2 - Implement the Youth Tobacco Study to measure the retailer violation rate in the state; maintain rate below 10%.		Objective 3.5.3 - Provide training opportunities in evidence based programs in prevention, treatment and recovery.						
	Objective 1.3.3 - Train additional local law enforcement and prevention professionals on strategies to reduce youth access to tobacco.								
	Objective 1.3.4 - Deliver education programs to youth who have violated the underage tobacco law.								
	Objective 1.3.5 - Collaborate to creat or revise local policies that may assist in reducing underage youth access to tobacco.								
	Objective 1.3.6 - Increase vendor contacts under the Food and Drug Administration contract to reduce youth access to tobacco.								
	Objective 1.5.1 - Increase treatment service admissions by 10%.								
	Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.								

	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.								
	Objective 2.2.2 - Increase the number of Oxford Houses in South Carolina in 2016.								
	Objective 3.1.1 - Increase the number of individuals who report sustained recovery during 2016.								
	Ojective 3.1.2 - Increase the number of individuals who report employment as a result of completing treatment in 2016.								
	Objective 3.1.3 - Increase the number of individuals who access treatment within 2 working days of intake during 2016.								
	Objective 3.1.4 - Increase the number of individuals who access services within 6 working days after an initial assessment during 2016.								
	Objective 3.2.1 - Continue to plan with DHHS to implement the Health Outcomes Program (HOP).								
	Objective 3.2.3 - Support efforts to ensure local SUD providers maintain 'providers of choice' status for the Federal ACA Markeplace Insurance Providers.								
	Objective 3.2.4 - Expand the assessment service payment plan to providing services to uninsured clients using federal block grant funds.								
	Objective 3.2.5 - Identify local providers that execute community engagement activities for all SUD services.								
	Objective 3.4.2 - Increase capacity for numbers served with prescription or opiate drug abuse.								
	Objective 3.5.3 - Provide training opportunities in evidence based programs in prevention, treatment and recovery.								
$100,000	$21,917,363	$456,501	$1,203,797	$465,000	$905,000	$1,269,702	$95,184	$2,201,100	$542,008

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:		Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:		Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:		Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:		Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:		Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:		Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:		
Position:		
Office Address:		
Department or Division:		
Department or Division Summary:		
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:		Copy and paste this information from the Strategic Budgeting Chart
Total Actually Spent:	*Agency will provide next year*	

Objective Details

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	0	
Performance Measure:		
Type of Measure:		
Results		
2013-14 Actual Results (as of 6/30/14):		
2014-15 Target Results:		
2014-15 Actual Results (as of 6/30/15):		
2015-16 Minimum Acceptable Results:		
2015-16 Target Results:		
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)		Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?		
Why was this performance measure chosen?		
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?		
What are the names and titles of the individuals who chose the target value for 2015-16?		
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?		
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?		
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	
Level Requires Outside Help	
Outside Help to Request	
Level Requires Inform General Assembly	

Objective Details

3 General Assembly Options	

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?

Reporting Requirements

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions :
List all reports, if any, the agency is required to submit to a state, federal or outside entity on a regular basis. Insert the name of each report in a separate column and answer the questions below it. Add as many columns as needed.
PLEASE NOTE: All information the agency provides in the rows below the row labeled, "Date the Report was last submitted," should apply to when the agency most recently submitted the report (i.e. date report was last submitted).

	Agency Responding	DAODAS	DAODAS
	Report #	1	2
	Report Name:	Restructuring Report	Accountability Report
	Why Report is Required		
	Legislative entity requesting the agency complete the report:	House Legislative Oversight Committee	Executive Budget Office
	Law which requires the report:		
	Agency's understanding of the intent of the report:		
	Year agency was first required to complete the report:		
	Reporting frequency (i.e. annually, quarterly, monthly):	Annually	Annually
	Information on Most Recently Submitted Report		
Information in all these rows should be for when the agency completed the report most recently	Date Report was last submitted:		
	Timing of the Report		
	Month Report Template is Received by Agency:		
	Month Agency is Required to Submit the Report:		
	Where Report is Available & Positive Results		
	To whom the agency provides the completed report:		
	Website on which the report is available:		
	If it is not online, how can someone obtain a copy of it:		
	Positive results agency has seen from completing the report:		

Restructuring Recommendations and Feedback

Agency Responding	SC DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

RESTRUCTURING RECOMMENDATIONS

Instructions: Please answer the questions below and add as many rows as needed.

Does the agency have any recommendations, minor or major, for restructuring?	Yes

If the agency has recommendations for restructuring, list each one on a separate row in the chart below. Add as many rows as needed.

Does the agency recommendation require legislative action?	Recommendation for restructuring
Yes	Should the legislature consider a restructuring of health and human service agencies, it may be beneficial for the body to consider a restructuring of DAODAS with

FEEDBACK (Optional)

Instructions: Please answer the questions below to provide feedback on this Annual Restructuring Report ("Report").

Please list 1-3 benefits the agency sees in the public having access to the information requested in the Report, in the format it was requested.	Please list 1-3 benefits to agency management and employees in having all of this information available in one document.	Now that the agency has completed the Report, please list 1-3 things the agency could do differently next year (or it could advise other agencies to do) to complete the Report in less time and at a lower cost to the agency.
The report does ask the agency to think more strategically in terms of specifcying SMART goals, strategies and objectives, as well as tying these to funding streams.	The agency may be able to build on specifics in the coming years.	1
2	2	2
3	3	3

Does the agency believe this year's Restructuring Report was less burdensome than last year's?	Please list 1-3 changes to the Report questions, format, etc. the agency recommends to ensure the Report provides the best information to the public and General Assembly, in the least burdensome way to the agency.	Please add any other feedback the agency would like to provide (add as many additional rows as necessary)
No	Reduce Duplication of Requested Information.	
Why or why not?	Tying specific funding amounts to detailed objectives is often difficult. Many agencies cannot complete the financial mapping aspects of the report. With that said, while a worthy goal, agencies should be able to work over time to achieve specific financial mapping directives.	
Completing the report was much more burdensome than the previous year's report. It requires duplication of effort within the report itself and the required Accountability Report and with Senate Oversight Efforts. The template did not work as advertised. For example, tabs did not auto populate, which took staff effort to copy and past from tab to tab. This is not a good use of human capital. The Oversight Committee should work with the Govenor's Office and other oversight committees to require only one report document that ensures transparency and meets accountability requirements already found in the submission of the annual Accountability Report.	Ensure templates actually auto populate.	

s

Agencies are not required to do anything in this worksheet. This worksheet is part of the document so the proper drop down menues can be available in the other tabs.

Is Performance Measure Required?
State
Federal
Only Agency Selected

Type of Performance Measure
Outcome
Efficiency
Output
Input/Explanatory/Activity

Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?

State/Local Government Entity
College/University
Business, Association or Individual

Does the Agency have any restructuring recommendations
Yes
No

Does the agency believe this year's Restructuring Report was less burdensome than last year's?
Yes
No

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	Apirl 5, 2016
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.1. Reduce Underage Alcohol use and Underage Prescription Drug Abuse	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.1.1 - Implement Alcohol Enforcement Team activities throughout the state during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance				
Objective Number and Description	Objective 1.1.1 - Implement Alcohol Enforcement Team activities throughout the state during 2016.	Objective 1.1.1 - Implement Alcohol Enforcement Team activities throughout the state during 2016.	Objective 1.1.1 - Implement Alcohol Enforcement Team activities throughout the state during 2016.	Objective 1.1.1 - Implement Alcohol Enforcement Team activities throughout the state during 2016.
Performance Measure:	Reduce Underage Alcohol Use	Reduce Underage Alcohol Buy Rate	Reduce Underage Car Crashes	Increase AET Public Safety Checkpoints
Type of Measure:	Outcome	Outcome	Outcome	Outcome
Results				
2013-14 Actual Results (as of 6/30/14):	29%	13%	42%	1000
2014-15 Target Results:	26%	12%	38%	1500
2014-15 Actual Results (as of 6/30/15):	28%	12%	40%	1250
2015-16 Minimum Acceptable Results:	26%	12%	38%	1500
2015-16 Target Results:	28%	12%	38%	1500
Details				
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Localized Activities will be evaluated for course correction.	Localized Activities will be evaluated for	Localized Activities will be evaluated	Localized Activities will be evaluated for
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?				

POTENTIAL NEGATIVE IMPACT

Instructions: Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*Higher Incidences of substance use, abuse and addiction. Higher car crash rates for youth.*
Level Requires Outside Help	*Collaboration with a number of coalitions, including law enforcement.*
Outside Help to Request	
Level Requires Inform General Assembly	*Yes*
3 General Assembly Options	*Increased Enforcement*

REVIEWS/AUDITS

Instructions: Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions: Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
SLED / DPS / Local Law Enforcement Agencies / Local AOD	*Law Enforcement*	

Objective Details

[redacted]

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.1. Reduce Underage Alcohol use and Underage Prescription Drug Abuse	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.1.2 - Implement evidence-based environmental strategies to target root causes of underage drinking.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 1.1.2 - Implement evidence-based environmental strategies to target root causes of underage drinking.	Objective 1.1.2 - Implement evidence-based environmental strategies to target root causes of underage drinking.	Objective 1.1.2 - Implement evidence-based environmental strategies to target root causes of underage drinking.
Performance Measure:	Reduce Underage Alcohol Use	Reduce Underage Alcohol Buy Rate	Reduce Underage Car Crashes
Type of Measure:	Outcome	Outcome	Outcome
Results			
2013-14 Actual Results (as of 6/30/14):	29%	13%	42%
2014-15 Target Results:	26%	12%	38%
2014-15 Actual Results (as of 6/30/15):	28%	12%	40%
2015-16 Minimum Acceptable Results:	26%	12%	38%
2015-16 Target Results:	26%	12%	38%
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Localized Activities will be evaluated	Localized Activities will be evaluated for	Localized Activities will be
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.1.1*
Level Requires Outside Help	*See Objective 1.1.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.1.1*
3 General Assembly Options	*See Objective 1.1.1*

REVIEWS/AUDITS

Objective Details

Instructions :   Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College,
See Objective 1.1.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.1. Reduce Underage Alcohol use and Underage Prescription Drug Abuse	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.1.3 - Train additional law enforcement and p	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	

Objective Details

Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information. Federal if an entity in the federal government requires the agency to track this

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 1.1.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.	Objective 1.1.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.	Objective 1.1.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.
Performance Measure:	Reduce Underage Alcohol Use	Reduce Underage Alcohol Buy Rate	Reduce Underage Car Crashes
Type of Measure:	Outcome	Outcome	Outcome
Results			
2013-14 Actual Results (as of 6/30/14):	29%	13%	42%
2014-15 Target Results:	26%	12%	38%
2014-15 Actual Results (as of 6/30/15):	28%	12%	40%
2015-16 Minimum Acceptable Results:	26%	12%	38%
2015-16 Target Results:	26%	12%	38%
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?			
What are the names and titles of the individuals who chose the target value for 2015-16?			
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Objective Details

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.1.1*
Level Requires Outside Help	*See Objective 1.1.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.1.1*
3 General Assembly Options	*See Objective 1.1.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business,
See Objective 1.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.1. Reduce Underage Alcohol use and Underage Prescription Drug Abuse	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.1.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 1.1.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.	Objective 1.1.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.	Objective 1.1.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.
Performance Measure:	Reduce Underage Alcohol Use	Reduce Underage Alcohol Buy Rate	Reduce Underage Car Crashes
Type of Measure:	Outcome	Outcome	Outcome
Results			
2013-14 Actual Results (as of 6/30/14):	29%	13%	42%
2014-15 Target Results:	26%	12%	38%
2014-15 Actual Results (as of 6/30/15):	28%	12%	40%
2015-16 Minimum Acceptable Results:	26%	12%	38%
2015-16 Target Results:	26%	12%	38
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?			
What are the names and titles of the individuals who chose the target value for 2015-16?			
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions: Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.1.1*
Level Requires Outside Help	*See Objective 1.1.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.1.1*
3 General Assembly Options	*See Objective 1.1.1*

REVIEWS/AUDITS

Instructions: Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions: Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.1.1		

Objective Details

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.1. Reduce Underage Alcohol use and Underage Prescription Drug Abuse	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.1.5 - Increase Community Coalitions in 5 Counties during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 1.1.5 - Increase Community Coalitions in 5 Counties during 2016.		
Performance Measure:	Reduce Underage Alcohol Use	Reduce Underage Alcohol Buy Rate	Reduce Underage Car Crashes
Type of Measure:	Outcome	Outcome	Outcome
Results			
2013-14 Actual Results (as of 6/30/14):	28.90%	13%	42%
2014-15 Target Results:	26%	12%	38%
2014-15 Actual Results (as of 6/30/15):	28%	12%	40%
2015-16 Minimum Acceptable Results:	26%	12%	38%
2015-16 Target Results:	26%	12%	38%
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Local Activities will be evaluated.	Local Activities will be evaluated.	Local Activities will be
S	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions: Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.1.1*
Level Requires Outside Help	*See Objective 1.1.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.1.1*
3 General Assembly Options	*See Objective 1.1.1*

REVIEWS/AUDITS

Instructions: Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions: Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.1. Reduce Underage Alcohol use and Underage Prescription Drug Abuse	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.1.6 - Benchmark the 2016 Youth Risk Survey for youth prescription drug abuse; plan for program implementation.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs/Services	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

Objective Details

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 1.1.6 - Benchmark the 2016 Youth Risk Survey for youth prescription drug abuse; plan for program implementation.	Objective 1.1.6 - Benchmark the 2016 Youth Risk Survey for youth prescription drug abuse; plan for program implementation.
Performance Measure:	Reduce Underage Alcohol Buy Rate	Reduce Underage Car Crashes
Type of Measure:	Outcome	Outcome
Results		
2013-14 Actual Results (as of 6/30/14):	13%	42%
2014-15 Target Results:	12%	38%
2014-15 Actual Results (as of 6/30/15):	12%	40%
2015-16 Minimum Acceptable Results:	12%	38%
2015-16 Target Results:	12%	38%
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Local activities will be evaluated.	Local activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.1.1*
Level Requires Outside Help	*See Objective 1.1.1*
Outside Help to Request	

Objective Details

Level Requires Inform General Assembly	*See Objective 1.1.1*
3 General Assembly Options	*See Objective 1.1.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	15-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.1. Reduce Underage Alcohol use and Underage Prescription Drug Abuse	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.1.7 - Pursue legislation to transfer server education authority to DAODAS.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:		Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.

Objective Details

Total Actually Spent:	*Agency will provide next year*

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 1.1.7 - Pursue legislation to transfer server education authority to DAODAS.	
Performance Measure:	None identified / Legislative Goal	
Type of Measure:		
Results		
2013-14 Actual Results (as of 6/30/14):		
2014-15 Target Results:		
2014-15 Actual Results (as of 6/30/15):		
2015-16 Minimum Acceptable Results:		
2015-16 Target Results:		
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)		Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius, Director of Prevention / Lee Dutton, Chief of Staff	
Why was this performance measure chosen?		
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?		
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?		
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	A bill is currently in a Senate Subcommittee.	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*Server Education will continue to be provided in fragmented manner.*
Level Requires Outside Help	*Yes*

Objective Details

Outside Help to Request	*General Assembly / SLED / DOR / Local AOD Providers / Private Vendors*
Level Requires Inform General Assembly	*Yes*
3 General Assembly Options	*The General Assembly may pass compromise legislation.*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
Agency works with the partners listed above.	*Each have a state jurisdictional duty to address server*	

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.2. Reduce Alcohol Related Crashes.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.2.1 - Implement alcohol enforcement team activities through the state in 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance				
Objective Number and Description	Objective 1.2.1 - Implement alcohol enforcement team activities through the state in 2016.	Objective 1.2.1 - Implement alcohol enforcement team activities through the state in 2016.	Objective 1.2.1 - Implement alcohol enforcement team activities through the state in 2016.	Objective 1.2.1 - Implement alcohol enforcement team activities through the state in 2016.
Performance Measure:	Reduce Underage Alcohol Use	Reduce Underage Alcohol Buy Rate	Reduce Underage Car Crashes	Increase AET Public Safety Checkpoints
Type of Measure:	Outcome	Outcome	Outcome	Outcome
Results				
2013-14 Actual Results (as of 6/30/14):	29%	13%	42%	1000
2014-15 Target Results:	26%	12%	38%	1500
2014-15 Actual Results (as of 6/30/15):	28%	12%	40%	1250
2015-16 Minimum Acceptable Results:	26%	12%	38%	1500
2015-16 Target Results:	26%	12%	38%	1500
Details				
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Local Activities will be evaluated.	Local Activities will be evaluated.	Local Activities will be	Local Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?				

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.1.1*
Level Requires Outside Help	*See Objective 1.1.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.1.1*
3 General Assembly Options	*See Objective 1.1.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
See Objective 1.1.1			

Objective Details

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.1.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.2. Reduce Alcohol Related Crashes.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.2.2 - Implement evidence-based strategies targeting underage drinking in areas of alcohol-related crashes.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	
PERFORMANCE MEASURES		

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, “Performance Measure,” enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - “Agency did not use PM during this year.”
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 1.2.2 - Implement evidence-based strategies targeting underage drinking in areas of alcohol-related crashes.	Objective 1.2.2 - Implement evidence-based strategies targeting underage drinking in areas of alcohol-related crashes.	Objective 1.2.2 - Implement evidence-based strategies targeting underage drinking in areas of alcohol-related crashes.
Performance Measure:	Reduce Underage Alcohol Use	Reduce Underage Alcohol Buy Rate	Reduce Underage Car Crashes
Type of Measure:	Outcome	Outcome	Outcome
Results			
2013-14 Actual Results (as of 6/30/14):	29%	13%	42%
2014-15 Target Results:	26%	12%	38%
2014-15 Actual Results (as of 6/30/15):	28%	12%	40%
2015-16 Minimum Acceptable Results:	26%	12%	38%
2015-16 Target Results:	26%	12%	38%
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Local activities will be evaluated.	Local activities will be evaluated.	Local Activities will be
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.1.1*
Level Requires Outside Help	*See Objective 1.1.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.1.1*
3 General Assembly Options	*See Objective 1.1.1*

REVIEWS/AUDITS

Objective Details

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None.			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.2. Reduce Alcohol Related Crashes.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.2.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 1.2.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.	Objective 1.2.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.	Objective 1.2.3 - Train additional law enforcement and prevention professionals on strategies to reduce underage drinking.
Performance Measure:	Reduce Underage Alcohol Use	Reduce Underage Alcohol Buy Rate	Reduce Underage Car Crashes
Type of Measure:	Outcome	Outcome	Outcome
Results			
2013-14 Actual Results (as of 6/30/14):	29%	13%	42%
2014-15 Target Results:	26%	12%	38%
2014-15 Actual Results (as of 6/30/15):	28%	12%	40%
2015-16 Minimum Acceptable Results:	26%	12%	38%
2015-16 Target Results:	26%	12%	38%
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Local activities will be evaluated.	Local activities will be evaluated.	Local activities will be
What are the names and titles of the individuals who chose the target value for 2015-16?	Same as above.	Same as above.	Same as above.
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.1.1*
Level Requires Outside Help	*See Objective 1.1.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.1.1*
3 General Assembly Options	*See Objective 1.1.1*

Objective Details

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None.			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.1.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-15
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.2. Reduce Alcohol Related Crashes.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.2.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 15, 16, 17.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, “Performance Measure,” enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results,” enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - “Agency did not use PM during this year.”
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 1.2.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.	Objective 1.2.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.	Objective 1.2.4 - Collaborate to create or revise local policies that may help to reduce underage drinking in counties across the state.
Performance Measure:	Reduce Underage Alcohol Use	Reduce Underage Alcohol Buy Rate	Reduce Underage Car Crashes
Type of Measure:	Outcome	Outcome	Outcome
Results			
2013-14 Actual Results (as of 6/30/14):	29%	13%	42%
2014-15 Target Results:	26%	12%	38%
2014-15 Actual Results (as of 6/30/15):	28%	12%	40%
2015-16 Minimum Acceptable Results:	26%	12%	38%
2015-16 Target Results:	26%	12%	38%
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Local activities will be evaluated.	Local activities will be evaluated.	Local activities will be
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	See Above.	See Above.
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.1.1*
Level Requires Outside Help	*See Objective 1.1.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.1.1*
3 General Assembly Options	*See Objective 1.1.1*

Objective Details

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies (“Reviews”) of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.1.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.3. Reduce Tobacco Use among Youth.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.3.1 - Collaborate with law enforcement to reduce access to tobacco products.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.

Objective Details

Total Actually Spent:	*Agency will provide next year*

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 1.3.1 - Collaborate with law enforcement to reduce access to tobacco products.	Objective 1.3.1 - Collaborate with law enforcement to reduce access to tobacco products.
Performance Measure:	Reduce Underage Tobacco Use / Access	Reduce Underage Tobacco Use
Type of Measure:	Outcome	Outcome
Results		
2013-14 Actual Results (as of 6/30/14):	12%	8%
2014-15 Target Results:	8%	6%
2014-15 Actual Results (as of 6/30/15):	11%	6%
2015-16 Minimum Acceptable Results:	8%	6%
2015-16 Target Results:	8%	6%
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Local activities will be evaluated.	Local activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	See Above.
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*Higher incidences of tobacco use, substance abuse and addiction.*

Objective Details

Level Requires Outside Help	*Collboration with a number of coalitions, including law enforcement.*
Outside Help to Request	
Level Requires Inform General Assembly	*Yes*
3 General Assembly Options	*Strenthen Enforcement*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
SLED / DOR / Local Law Enforcement / Local AOD Providers	*Law Enforcement / Law Enforcement*	

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.3. Reduce Tobacco Use among Youth.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.3.2 - Implement the Youth Tobacco Study to measure the retailer violation rate in the state; maintain rate below 10%.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		

Objective Details

Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 1.3.2 - Implement the Youth Tobacco Study to measure the retailer violation rate in the state; maintain rate below 10%.	Objective 1.3.2 - Implement the Youth Tobacco Study to measure the retailer violation rate in the state; maintain rate below 10%.
Performance Measure:	Reduce Underage Tobacco Use / Access	Reduce Underage Tobacco Use
Type of Measure:	Outcome	Outcome
Results		
2013-14 Actual Results (as of 6/30/14):	12%	8%
2014-15 Target Results:	8%	6%
2014-15 Actual Results (as of 6/30/15):	11%	6%
2015-16 Minimum Acceptable Results:	8%	6%
2015-16 Target Results:	8%	6%
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Local Synar Activities will be evaluated.	Local Synar Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	See Above.
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Objective Details

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.3.1 / Lost of Federal Block Grant Funds*
Level Requires Outside Help	*See Objective 1.3.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.3.1*
3 General Assembly Options	*See Objective 1.3.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.3.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.3. Reduce Tobacco Use among Youth.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.3.3 - Train additional local law enforcement and prevention professionals on strategies to reduce youth access to tobacco.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		

Objective Details

Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 1.3.3 - Train additional local law enforcement and prevention professionals on strategies to reduce youth access to tobacco.	
Performance Measure:	Reduce Underage Tobacco Use	
Type of Measure:	Outcome	
Results		
2013-14 Actual Results (as of 6/30/14):	8%	
2014-15 Target Results:	6%	
2014-15 Actual Results (as of 6/30/15):	6%	
2015-16 Minimum Acceptable Results:	6%	
2015-16 Target Results:	6%	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Evaluation of Training Activities / Local Activities also evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Objective Details

Most Potential Negative Impact	*See Objective 1.3.1*
Level Requires Outside Help	*See Objective 1.3.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.3.1*
3 General Assembly Options	*See Objective 1.3.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.3.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.3. Reduce Tobacco Use among Youth.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.3.4 - Deliver education programs to youth who have violated the underage tobacco law.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		

Objective Details

Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 1.3.4 - Deliver education programs to youth who have violated the underage tobacco law.	Objective 1.3.4 - Deliver education programs to youth who have violated the underage tobacco law.
Performance Measure:	Reduce Underage Tobacco Use / Access	Reduce Underage Tobacco Use
Type of Measure:	Outcome	Outcome
Results		
2013-14 Actual Results (as of 6/30/14):	12%	8%
2014-15 Target Results:	8%	6%
2014-15 Actual Results (as of 6/30/15):	11%	6%
2015-16 Minimum Acceptable Results:	8%	6%
2015-16 Target Results:	8%	6%
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Local activities will be evaluated.	Local activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	See Above.
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Objective Details

Most Potential Negative Impact	*See Objective 1.3.1*
Level Requires Outside Help	*See Objective 1.3.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.3.1*
3 General Assembly Options	*See Objective 1.3.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.3.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.3. Reduce Tobacco Use among Youth.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.3.5 - Collaborate to create or revise local policies that may assist in reducing underage youth access to tobacco.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		

Objective Details

Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 1.3.5 - Collaborate to create or revise local policies that may assist in reducing underage youth access to tobacco.	
Performance Measure:	Reduce Underage Tobacco Use	
Type of Measure:	Outcome	
Results		
2013-14 Actual Results (as of 6/30/14):	8%	
2014-15 Target Results:	6%	
2014-15 Actual Results (as of 6/30/15):	6%	
2015-16 Minimum Acceptable Results:	6%	
2015-16 Target Results:	6%	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Local Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.3.1*

Objective Details

Level Requires Outside Help	*See Objective 1.3.1*
Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.3.1*
3 General Assembly Options	*See Objective 1.3.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.3.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.3. Reduce Tobacco Use among Youth.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.3.6 - Increase vendor contacts under the Food and Drug Administration contract to reduce youth access to tobacco.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 13.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Prevention	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.

Objective Details

Total Actually Spent:	*Agency will provide next year*

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 1.3.6 - Increase vendor contacts under the Food and Drug Administration contract to reduce youth access to tobacco.	
Performance Measure:	Reduce Underage Tobacco Use	Reduce FDA Vendor Violation Rate
Type of Measure:	Outcome	Outcome
Results		
2013-14 Actual Results (as of 6/30/14):	8%	11%
2014-15 Target Results:	6%	9%
2014-15 Actual Results (as of 6/30/15):	6%	10%
2015-16 Minimum Acceptable Results:	6%	9%
2015-16 Target Results:	6%	9%
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Michelle Nienhius	Michelle Nienhius
Why was this performance measure chosen?	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	See Above.
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.3.1*
Level Requires Outside Help	*See Objective 1.3.1*

Objective Details

Outside Help to Request	
Level Requires Inform General Assembly	*See Objective 1.3.1*
3 General Assembly Options	*See Objective 1.3.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.3.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.4. Increase Treatment Services to Pregnant Women.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.4.1 - Screen pregnant women using an evidence-based screening tool for substance abuse (SBIRT).	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services.	
Amount Budgeted and Spent To Accomplish Objective		

Objective Details

Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 1.4.1 - Screen pregnant women using an evidence-based screening tool for substance abuse (SBIRT).	
Performance Measure:	Screening and Brief Intervention	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	6000	
2014-15 Target Results:	9000	
2014-15 Actual Results (as of 6/30/15):	7500	
2015-16 Minimum Acceptable Results:	9000	
2015-16 Target Results:	9000	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*Fewer pregnant women may be identified in need of substance use and abuse thus impact adverse birth outcomes.*

Objective Details

Level Requires Outside Help	*Yes*
Outside Help to Request	*Collaboration with DHHS, local substance abuse providers, primary care phyisicians and OBGYNs.*
Level Requires Inform General Assembly	*No*
3 General Assembly Options	*NA*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
DHHS / SCMA / SCHA / Health Care Providers	*Collboration*	

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.4. Increase Treatment Services to Pregnant Women.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.4.2 - Increase the number of pregnant women who access treatment and recovery services by 5%.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	Treatment services are designed to address addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 1.4.2 - Increase the number of pregnant women who access treatment and recovery services by 5%.	Objective 1.4.2 - Increase the number of pregnant women who access treatment and recovery services by 5%.	Objective 1.4.2 - Increase the number of pregnant women who access treatment and recovery services by 5%.
Performance Measure:	Increase Services for Pregnant Women	Increase Efficiency of Treatment Access	Increase the Efficient of Treatment Retention
Type of Measure:	Output	Output	Output
Results			
2013-14 Actual Results (as of 6/30/14):	734	89%	52%
2014-15 Target Results:	815	95%	55%
2014-15 Actual Results (as of 6/30/15):	774	92%	54%
2015-16 Minimum Acceptable Results:	815	95%	55%
2015-16 Target Results:	815	95%	55%
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment
Why was this performance measure chosen?	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.4.1*
Level Requires Outside Help	*See Objective 1.4.1*
Outside Help to Request	*See Objective 1.4.1*
Level Requires Inform General Assembly	*See Objective 1.4.1*
3 General Assembly Options	*See Objective 1.4.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

Objective Details

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objectivie 1.4.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	April 5, ,2016
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.4. Increase Treatment Services to Pregnant Women.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.4.3 - Increase Neonatal Abstinence Syndrome referrals by 5% to SUD treatment through the Birth Outcomes Initiative.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	Treatment services are designed to address addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.

Objective Details

Total Actually Spent:	*Agency will provide next year*

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 1.4.3 - Increase Neonatal Abstinence Syndrome referrals by 5% to SUD treatment through the Birth Outcomes Initiative.	Objective 1.4.3 - Increase Neonatal Abstinence Syndrome referrals by 5% to SUD treatment through the Birth Outcomes Initiative.
Performance Measure:	Increase Services for Pregnant Women	Increase the Efficient of Treatment Retention
Type of Measure:	Output	Output
Results		
2013-14 Actual Results (as of 6/30/14):	734	52%
2014-15 Target Results:	815	55%
2014-15 Actual Results (as of 6/30/15):	774	54%
2015-16 Minimum Acceptable Results:	815	55%
2015-16 Target Results:	815	55%
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment
Why was this performance measure chosen?	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Objective Details

Most Potential Negative Impact	*See Objective 1.4.1*
Level Requires Outside Help	*See Objective 1.4.1*
Outside Help to Request	*See Objective 1.4.1*
Level Requires Inform General Assembly	*See Objective 1.4.1*
3 General Assembly Options	*See Objective 1.4.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.4.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.4. Increase Treatment Services to Pregnant Women.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.4.4 - Increase the number of intakes and admissions by 10% in collaboration with DSS.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	Treatment services are designed to address addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions: Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 1.4.4 - Increase the number of intakes and admissions by 10% in collaboration with DSS.	Objective 1.4.4 - Increase the number of intakes and admissions by 10% in collaboration with DSS.	Objective 1.4.4 - Increase the number of intakes and admissions by 10% in collaboration with DSS.	Objective 1.4.4 - Increase the number of intakes and admissions by 10% in collaboration with DSS.
Performance Measure:	Increase Services for Pregnant Women	Increase DSS Admissions	Increase Efficiency of Treatment Access	Increase the Efficient of Treatment Retention
Type of Measure:	Output	Output	Output	Output
Results				
2013-14 Actual Results (as of 6/30/14):	734	4574	89%	52%
2014-15 Target Results:	815	5031	95%	55%
2014-15 Actual Results (as of 6/30/15):	774	4802	92%	54%
2015-16 Minimum Acceptable Results:	815	5031	95%	55%
2015-16 Target Results:	815	5031	99%	55%
Details				
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment
Why was this performance measure chosen?	Required	Agency Selected	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	see Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?				

POTENTIAL NEGATIVE IMPACT
Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.4.1*
Level Requires Outside Help	*See Objective 1.4.1*
Outside Help to Request	*See Objective 1.4.1*
Level Requires Inform General Assembly	*See Objective 1.4.1*
3 General Assembly Options	*See Objective 1.4.1*

REVIEWS/AUDITS
Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS
Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.4.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.5. Increase Treatment Services to Adults.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.5.1 - Increase treatment service admissions by 10%.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	Treatment services are designed to address addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions: Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance				
Objective Number and Description	Objective 1.5.1 - Increase treatment service admissions by 10%.	Objective 1.5.1 - Increase treatment service admissions by 10%.	Objective 1.5.1 - Increase treatment service admissions by 10%.	Objective 1.5.1 - Increase treatment service admissions by 10%.
Performance Measure:	Increase DSS Admissions	Increase Client Episodes of Care	Increase Efficiency of Treatment Access	Increase the Efficient of Treatment Retention
Type of Measure:	Output	Output	Output	Output
Results				
2013-14 Actual Results (as of 6/30/14):	4574	41000	89%	52%
2014-15 Target Results:	5031	45100	95%	55%
2014-15 Actual Results (as of 6/30/15):	4802	43250	92%	54%
2015-16 Minimum Acceptable Results:	5031	45100	95%	55%
2015-16 Target Results:	5031	45100	95%	55%
Details				
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment
Why was this performance measure chosen?	Agency Selected	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?				

POTENTIAL NEGATIVE IMPACT

Instructions: Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*Fewer Adults will be admitted into treatment services.*
Level Requires Outside Help	*Collaboration*
Outside Help to Request	*DSS / Primary Care Facilities / FQHCs / DHEC / DOC / PPP / DHHS / DMH*
Level Requires Inform General Assembly	*No*
3 General Assembly Options	*NA*

REVIEWS/AUDITS

Instructions: Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions: Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
DSS / Primary Care Facilities / FQHCs / DHEC / DOC / PPP /		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.5. Increase Treatment Services to Adults.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions: Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.	Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.	Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.	Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.	Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.	Objective 1.5.2 - Screen adults in primary care and community health settings for substance abuse.
Performance Measure:	Screening and Brief Intervention	Increase Services for Pregnant Women	Increase DSS Admissions	Increase Client Episodes of Care	Increase the Number of Integration Sites	Increase the Efficient of Treatment Retention
Type of Measure:	Output	Output	Output	Output	Output	Output

Objective Details

Results						
2013-14 Actual Results (as of 6/30/14):	6000	734	4574	41000	0	52%
2014-15 Target Results:	9000	815	5031	45100	2	55%
2014-15 Actual Results (as of 6/30/15):	7500	774	4802	43250	0	54%
2015-16 Minimum Acceptable Results:	9000	815	5031	45100	2	55%
2015-16 Target Results:	9000	815	5031	45100	2	55%
Details						
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Agency Selected	Required	Agency Selected	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?						

POTENTIAL NEGATIVE IMPACT

Instructions: Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.4.1*
Level Requires Outside Help	*See Objective 1.4.1*
Outside Help to Request	*See Objective 1.4.1*
Level Requires Inform General Assembly	*See Objective 1.4.1*
3 General Assembly Options	*See Objective 1.4.1*

REVIEWS/AUDITS

Instructions: Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions: Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	**Ways Agency Works with Current Partner**	**Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?**
See Objective 1.4.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	42415
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.5. Increase Treatment Services to Adults.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.5.3 - Implement state level system and policy change by using SBIRT as the standard of care in health care settings.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs/Administration	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	
PERFORMANCE MEASURES		

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 1.5.3 - Implement state level system and policy change by using SBIRT as the standard of care in health care settings.	Objective 1.5.3 - Implement state level system and policy change by using SBIRT as the standard of care in health care	Objective 1.5.3 - Implement state level system and policy change by using SBIRT as the standard of care in health care settings
Performance Measure:	Screening and Brief Intervention	Increase Services for Pregnant Women	Increase Client Episodes of Care
Type of Measure:	Output	Output	Output
Results			
2013-14 Actual Results (as of 6/30/14):	6000	734	41000
2014-15 Target Results:	9000	815	45100
2014-15 Actual Results (as of 6/30/15):	7500	774	43250
2015-16 Minimum Acceptable Results:	9000	815	45100
2015-16 Target Results:	9000	815	45100
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Agency Selected	Agency Selected	Agency Selected
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT
Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.4.1.*
Level Requires Outside Help	*See Objective 1.4.1.*
Outside Help to Request	*See Objectivie 1.4.1.*
Level Requires Inform General Assembly	*See Objective 1.4.1.*
3 General Assembly Options	*See Objective 1.4.1.*

REVIEWS/AUDITS
Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)

Objective Details

	None		

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.4.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.5. Increase Treatment Services to Adults.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.	Objective 1.5.4 - Improve the health and behavioral health outcomes among adults with substance abuse disorders.
Performance Measure:	Screening and Brief Intervention	Increase Client Episodes of Care	Increase Effectiveness of Treatment Programs / Decrease Use	Increase Effectiveness of Treatment Programs / Increase Employment
Type of Measure:	Output	Output	Output	Output
Results				
2013-14 Actual Results (as of 6/30/14):	6000	41000	38%	6%
2014-15 Target Results:	9000	45100	40%	8%
2014-15 Actual Results (as of 6/30/15):	7500	43250	37%	7%
2015-16 Minimum Acceptable Results:	9000	45100	40%	8%
2015-16 Target Results:	9000	45100	40%	8%
Details				
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Required	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?				

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.4.1*
Level Requires Outside Help	*See Objective 1.4.1*
Outside Help to Request	*See Objective 1.4.1*
Level Requires Inform General Assembly	*See Objective 1.4.1*
3 General Assembly Options	*See Objective 1.4.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	**Ways Agency Works with Current Partner**	**Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?**
See Objective 1.4.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.5. Increase Treatment Services to Adults.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.5.5 - Increase correction referrals to SUD treatment by 5%.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	Treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	
PERFORMANCE MEASURES		

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 1.5.5 - Increase correction referrals to SUD treatment by 5%.	Objective 1.5.5 - Increase correction referrals to SUD treatment by 5%.	Objective 1.5.5 - Increase correction referrals to SUD treatment by 5%.
Performance Measure:	Increase Correction Referrals by 5%	Screening and Brief Intervention	Increase Efficiency of Treatment Access
Type of Measure:	Output	Output	Output
Results			
2013-14 Actual Results (as of 6/30/14):	43	6000	89%
2014-15 Target Results:	95	9000	95%
2014-15 Actual Results (as of 6/30/15):	63	7500	92%
2015-16 Minimum Acceptable Results:	95	9000	95%
2015-16 Target Results:	95	9000	95%
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment
Why was this performance measure chosen?	Agency Selected	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*Fewer adult men and women who were previously incarcerated will be admitted to treatment.*
Level Requires Outside Help	*See Objective 1.5.1*
Outside Help to Request	*DOC / PPP*
Level Requires Inform General Assembly	*See Objective 1.5.1*
3 General Assembly Options	*See Objective 1.5.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

Objective Details

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
DOC / PPP		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.5. Increase Treatment Services to Adults.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.5.6 - Increase trained health care professional sin the use of the SBIRT tool by 5%.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 1.5.6 - Increase trained health care professional sin the use of the SBIRT tool by 5%.	Objective 1.5.6 - Increase trained health care professional sin the use of the SBIRT tool by 5%.	Objective 1.5.6 - Increase trained health care professional sin the use of the SBIRT tool by 5%.
Performance Measure:	Screening and Brief Intervention	Increase Services for Pregnant Women	Increase Client Episodes of Care
Type of Measure:	Output	Output	Output
Results			
2013-14 Actual Results (as of 6/30/14):	6000	734	41000
2014-15 Target Results:	9000	815	45100
2014-15 Actual Results (as of 6/30/15):	7500	774	43250
2015-16 Minimum Acceptable Results:	9000	815	45100
2015-16 Target Results:	9000	815	45100
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Agency Selected	Agency Selected	Agency Selected
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.4.1*
Level Requires Outside Help	*See Objective 1.4.1*
Outside Help to Request	*See Objective 1.4.1*
Level Requires Inform General Assembly	*See Objective 1.4.1*
3 General Assembly Options	*See Objective 1.4.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Objective Details

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.4.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.5. Increase Treatment Services to Adults.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.5.7 - Expand Telehealth Options to 5 additional AOD Providers to increase service capacity in rural service areas.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	**Programs/Services/Administration**	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance				
Objective Number and Description	Objective 1.5.7 - Expand Telehealth Options to 5 additional AOD Providers to increase service capacity in rural service areas.	Objective 1.5.7 - Expand Telehealth Options to 5 additional AOD Providers to increase service capacity in rural service areas.	Objective 1.5.7 - Expand Telehealth Options to 5 additional AOD Providers to increase service capacity in rural service areas.	Objective 1.5.7 - Expand Telehealth Options to 5 additional AOD Providers to increase service capacity in rural service areas.
Performance Measure:	Increase Client Episodes of Care	Increase the Number of Integration Sites	Implement Tele-Health Services	Increase Efficiency of Treatment Access
Type of Measure:	Output	Output		Output
Results				
2013-14 Actual Results (as of 6/30/14):	41000	0	0	89%
2014-15 Target Results:	45100	2	7	95%
2014-15 Actual Results (as of 6/30/15):	43250	0	2	92%
2015-16 Minimum Acceptable Results:	45100	2	7	95%
2015-16 Target Results:	45100	2	7	95%
Details				
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Agency Selected	Required	Agency Selected	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?				

POTENTIAL NEGATIVE IMPACT

Instructions: Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*Less individuals would be able to access SUD services.*
Level Requires Outside Help	*Collaboration*
Outside Help to Request	*DHHS / MUSC*
Level Requires Inform General Assembly	*No*
3 General Assembly Options	*NA*

REVIEWS/AUDITS

Instructions: Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions: Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
DHHS / MUSC		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.5. Increase Treatment Services to Adults.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.5.8 - Increase RPTIF Grants through Medicaid by 5% to provide coverage of SUD services to women, youth and families.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 11, 24.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs/Services/Finance and Operations/Administration	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Sara Goldsby	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	2 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Governmental Affairs	
Department or Division Summary:	Treatment services are designed to treat and diagnose alcohol and drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 1.5.8 - Increase RPTIF Grants through Medicaid by 5% to provide coverage of SUD services to women, youth and families.	Objective 1.5.8 - Increase RPTIF Grants through Medicaid by 5% to provide coverage of SUD services to women, youth and families.
Performance Measure:	Increase Services for Pregnant Women	Increase DSS Admissions
Type of Measure:	Output	Output
Results		
2013-14 Actual Results (as of 6/30/14):	734	4574
2014-15 Target Results:	815	5031
2014-15 Actual Results (as of 6/30/15):	774	4802
2015-16 Minimum Acceptable Results:	815	5031
2015-16 Target Results:	815	5031
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Sara Goldsby	Sara Goldsby
Why was this performance measure chosen?	Required	Agency Selected
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1*
Level Requires Outside Help	*See Objective 1.5.1*
Outside Help to Request	*See Objective 1.5.1*
Level Requires Inform General Assembly	*See Objective 1.5.1*
3 General Assembly Options	*See Objective 1.5.1*

Objective Details

REVIEWS/AUDITS

Instructions :   Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions :   Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.5.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.6. Implement Continuous Quality Improvement Processes and Quality Assurance Standards in 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.6.1 - Complete a policy inventory with gap analysis of critical policies during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Services/Administration	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		

Objective Details

Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 1.6.1 - Complete a policy inventory with gap analysis of critical policies during 2016.	
Performance Measure:	New Activity / Baseline being set during FY2016	
Type of Measure:		
Results		
2013-14 Actual Results (as of 6/30/14):		
2014-15 Target Results:		
2014-15 Actual Results (as of 6/30/15):		
2015-16 Minimum Acceptable Results:		
2015-16 Target Results:		
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)		Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?		
Why was this performance measure chosen?		
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?		
What are the names and titles of the individuals who chose the target value for 2015-16?		
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?		
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?		
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	

Objective Details

Level Requires Outside Help	
Outside Help to Request	
Level Requires Inform General Assembly	
3 General Assembly Options	

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.6. Implement Continuous Quality Improvement Processes and Quality Assurance Standards in 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.6.2 - Inventory CQI standards and QA standards that impact agency core functions during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs/Services/Administration	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	

Objective Details

Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 1.6.2 - Inventory CQI standards and QA standards that impact agency core functions during 2016.	
Performance Measure:	New Activity / Baseline being set during FY2016	
Type of Measure:		
Results		
2013-14 Actual Results (as of 6/30/14):		
2014-15 Target Results:		
2014-15 Actual Results (as of 6/30/15):		
2015-16 Minimum Acceptable Results:		
2015-16 Target Results:		
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)		Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?		
Why was this performance measure chosen?		
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?		
What are the names and titles of the individuals who chose the target value for 2015-16?		
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?		
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?		
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Objective Details

Most Potential Negative Impact	
Level Requires Outside Help	
Outside Help to Request	
Level Requires Inform General Assembly	
3 General Assembly Options	

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.6. Implement Continuous Quality Improvement Processes and Quality Assurance Standards in 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.6.3 - Improve key provider processes that support the integration of SUD services within the boarder health care environment.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 1.6.3 - Improve key provider processes that support the integration of SUD services within the boarder health care environment.	Objective 1.6.3 - Improve key provider processes that support the integration of SUD services within the boarder health care environment.	Objective 1.6.3 - Improve key provider processes that support the integration of SUD services within the boarder health care environment.	Objective 1.6.3 - Improve key provider processes that support the integration of SUD services within the boarder health care environment.
Performance Measure:	Increase Client Episodes of Care	Increase the Number of Integration Sites	Increase Efficiency of Treatment Access	Increase the Efficient of Treatment Retention
Type of Measure:	Output	Output	Output	Output
Results				
2013-14 Actual Results (as of 6/30/14):	41000	0	89%	52%
2014-15 Target Results:	45100	2	95%	55%
2014-15 Actual Results (as of 6/30/15):	43250	0	92%	54%
2015-16 Minimum Acceptable Results:	45100	2	95%	55%
2015-16 Target Results:	45100	2	95%	55%
Details				
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Frankie Long, Director of Treatment	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Required	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?				

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.4.1*
Level Requires Outside Help	*See Objective 1.4.1*
Outside Help to Request	*See Objective 1.4.1*
Level Requires Inform General Assembly	*See Objective 1.4.1*
3 General Assembly Options	*See Objective 1.4.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	**Ways Agency Works with Current Partner**	**Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?**
See Objective 1.4.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4, 5, 6, 7, 8, 9, 11, 12, 13, 14, 15, 16, 17, 21, 23, 24.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.6. Implement Continuous Quality Improvement Processes and Quality Assurance Standards in 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.6.4 - Utilize research and data analysis to guide decision making during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Services/Administration	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		

Objective Details

Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 1.6.4 - Utilize research and data analysis to guide decision making during 2016.	
Performance Measure:	Increase the Number of Integration Sites	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	0	
2014-15 Target Results:	2	
2014-15 Actual Results (as of 6/30/15):	0	
2015-16 Minimum Acceptable Results:	2	
2015-16 Target Results:	2	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.4.1*

Objective Details

Level Requires Outside Help	*See Objective 1.4.1*
Outside Help to Request	*See Objective 1.4.1*
Level Requires Inform General Assembly	*See Objective 1.4.1*
3 General Assembly Options	*See Objective 1.4.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.4.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 1. Increase prevention, intervention and treatment capacity to provide a continuum of substance abuse services during 2016.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 1.6. Implement Continuous Quality Improvement Proccesses and Quality Assurance Standards in 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 1.6.5 - Expand a service payment mechanism based on performance and service benchmarks for implemention in 2017.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration, Finance and Operations, Services	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation / Dan Walker, Research and Evaluation Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	2 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Steet, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Prevention activities are designed to prevent the use or abuse of alcohol and other drugs; intervention services are designed to intevene when an individual shows signs of use or misuse; treatment services are designed to treatment a diagnosed alcohol ar drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

Objective Details

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 1.6.5 - Expand a service payment mechanism based on performance and service benchmarks for implemention in 2017.	
Performance Measure:	Increase Client Episodes of Care	
Type of Measure:	Output / Baseline being set during FY16	
Results		
2013-14 Actual Results (as of 6/30/14):		
2014-15 Target Results:		
2014-15 Actual Results (as of 6/30/15):		
2015-16 Minimum Acceptable Results:		
2015-16 Target Results:		
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)		Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?		
Why was this performance measure chosen?		
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?		
What are the names and titles of the individuals who chose the target value for 2015-16?		
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?		
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?		
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	
Level Requires Outside Help	
Outside Help to Request	

Objective Details

Level Requires Inform General Assembly	
3 General Assembly Options	

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.1. Provide a more comprehensive continuum of care that allows clients to proactive recovery skills.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 2.1.1 - Implement 3 demonstration projects for recovery system transformation initiatives in 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years / 5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 2.1.1 - Implement 3 demonstration projects for recovery system transformation initiatives in 2016.	
Performance Measure:	Implement Recovery System Transformation Initiatives	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	0	
2014-15 Target Results:	3	
2014-15 Actual Results (as of 6/30/15):	0	
2015-16 Minimum Acceptable Results:	3	
2015-16 Target Results:	3	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT
Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*Individuals in recovery may experience relapse without community support and community wraparound services.*
Level Requires Outside Help	*Collaboration with State and Local health and human services providers*
Outside Help to Request	*Range of Providers*
Level Requires Inform General Assembly	*No*
3 General Assembly Options	*NA*

Objective Details

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
State and Local Health and Human Services Providers	*Collaboration*	

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.1. Provide a more comprehensive continuum of care that allows clients to proactive recovery skills.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 2.1.2 - Moblize communities to support Recovery Oriented Systems of Care.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years / 5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 2.1.2 - Moblize communities to support Recovery Oriented Systems of Care.	
Performance Measure:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	
Type of Measure:	Implement Recovery System Transformation Initiatives	
Results	Output	
2013-14 Actual Results (as of 6/30/14):	0	
2014-15 Target Results:	3	
2014-15 Actual Results (as of 6/30/15):	0	
2015-16 Minimum Acceptable Results:	3	
2015-16 Target Results:	3	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)		Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Federal	
Why was this performance measure chosen?	Frankie Long, Director of Treatment	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Required	
What are the names and titles of the individuals who chose the target value for 2015-16?	Activities will be evaluated.	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	See Above	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	Regulations Required	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?	yes	

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 2.1.1*
Level Requires Outside Help	*See Objective 2.1.1*
Outside Help to Request	*See Objective 2.1.1*
Level Requires Inform General Assembly	*See Objective 2.1.1*
3 General Assembly Options	*See Objective 2.1.1*

Objective Details

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 2.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.1. Provide a more comprehensive continuum of care that allows clients to proactive recovery skills.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 2.1.3 - Replicate telephone recovery support programs in at least two additional aeas of the state.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years / 5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 2.1.3 - Replicate telephone recovery support programs in at least two additional aeas of the state.	
Performance Measure:	Increase Telephone Recovery Project	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	0	
2014-15 Target Results:	4	
2014-15 Actual Results (as of 6/30/15):	2	
2015-16 Minimum Acceptable Results:	4	
2015-16 Target Results:	4	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Director	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 2.1.1*
Level Requires Outside Help	*See Objective 2.1.1*
Outside Help to Request	*See Objective 2.1.1*
Level Requires Inform General Assembly	*See Objective 2.1.1*
3 General Assembly Options	*See Objective 2.1.1*

Objective Details

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 2.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-15
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.1. Provide a more comprehensive continuum of care that allows clients to proactive recovery skills.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 2.1.4 - Provide additional Peer Support trainings to implement recovery support services in provider systems.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years / 5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 2.1.4 - Provide additional Peer Support trainings to implement recovery support services in provider systems.	Objective 2.1.4 - Provide additional Peer Support trainings to implement recovery support services in provider systems.
Performance Measure:	Train Peer Support Specialists	Increase Efficiency of Treatment Access
Type of Measure:	Output	Output
Results		
2013-14 Actual Results (as of 6/30/14):	0	89%
2014-15 Target Results:	150	95%
2014-15 Actual Results (as of 6/30/15):	130	92%
2015-16 Minimum Acceptable Results:	150	95%
2015-16 Target Results:	150	95%
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Julie Cole, Director of Recovery	Frankie Long, Director of Treatment
Why was this performance measure chosen?	Agency Selected	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 2.1.1*
Level Requires Outside Help	*See Objective 2.1.1*
Outside Help to Request	*See Objective 2.1.1*
Level Requires Inform General Assembly	*See Objective 2.1.1*

Objective Details

3 General Assembly Options	*See Objective 2.1.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 2.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.2. Increase Recovery Housing Opportunities.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 2.2.1 - Increase the number of opportunities for transitional housing in 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years / 5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 2.2.1 - Increase the number of opportunities for transitional housing in 2016.	
Performance Measure:	Increase Recovery Housing Opportunities	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	18	
2014-15 Target Results:	30	
2014-15 Actual Results (as of 6/30/15):	28	
2015-16 Minimum Acceptable Results:	30	
2015-16 Target Results:	30	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Julie Cole, Recovery Project Coordinator	
Why was this performance measure chosen?	Agency Selected	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 2.1.1*
Level Requires Outside Help	*See Objective 2.1.1*
Outside Help to Request	*See Objective 2.1.1*
Level Requires Inform General Assembly	*See Objective 2.1.1*
3 General Assembly Options	*See Objective 2.1.1*

Objective Details

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 2.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.2. Increase Recovery Housing Opportunities.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 2.2.2 - Increase the number of Oxford Houses in South Carolina in 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years / 5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 2.2.2 - Increase the number of Oxford Houses in South Carolina in 2016.	
Performance Measure:	Increase Recovery Housing Opportunities	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	18	
2014-15 Target Results:	30	
2014-15 Actual Results (as of 6/30/15):	28	
2015-16 Minimum Acceptable Results:	30	
2015-16 Target Results:	30	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Julie Cole, Recovery Project Coordinator	
Why was this performance measure chosen?	Agency Selected	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 2.1.1.*
Level Requires Outside Help	*See Objective 2.1.1.*
Outside Help to Request	*See Objective 2.1.1.*
Level Requires Inform General Assembly	*See Objective 2.1.1.*
3 General Assembly Options	*See Objective 2.1.1.*

Objective Details

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 2.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-15
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.2. Increase Recovery Housing Opportunities.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 2.2.3 - Work to increase housing opportunities for criminal justice referrals in 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years / 5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, “Performance Measure,” enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - “Agency did not use PM during this year.”
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 2.2.3 - Work to increase housing opportunities for criminal justice referrals in 2016.	
Performance Measure:	Increase Recovery Housing Opportunities	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	18	
2014-15 Target Results:	30	
2014-15 Actual Results (as of 6/30/15):	28	
2015-16 Minimum Acceptable Results:	30	
2015-16 Target Results:	30	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Julie Cole, Recovery Project Coordinator	
Why was this performance measure chosen?	Agency Selected	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 2.1.1*
Level Requires Outside Help	*See Objective 2.1.1*
Outside Help to Request	*See Objective 2.1.1*
Level Requires Inform General Assembly	*See Objective 2.1.1*
3 General Assembly Options	*See Objective 2.1.1*

Objective Details

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 2.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-15
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.3. Implement Recovery Technology.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 2.3.1 - Expand tele-health for substance abuse services in 2016 in an additional 2 urban/rural sites.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration, Services, Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 2.3.1 - Expand tele-health for substance abuse services in 2016 in an additional 2 urban/rural sites.	Objective 2.3.1 - Expand tele-health for substance abuse services in 2016 in an additional 2 urban/rural sites.	Objective 2.3.1 - Expand tele-health for substance abuse services in 2016 in an additional 2 urban/rural sites.
Performance Measure:	Implement Tele-Health Services	Increase Efficiency of Treatment Access	Increase the Efficient of Treatment Retention
Type of Measure:		Output	Output
Results			
2013-14 Actual Results (as of 6/30/14):	0	89%	52%
2014-15 Target Results:	7	95%	55%
2014-15 Actual Results (as of 6/30/15):	2	92%	54%
2015-16 Minimum Acceptable Results:	7	95%	55%
2015-16 Target Results:	7	95%	55%
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Agency Selected	Required	Regulations Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.7*
Level Requires Outside Help	*See Objective 1.5.7*
Outside Help to Request	*See Objective 1.5.7*
Level Requires Inform General Assembly	*See Objective 1.5.7*
3 General Assembly Options	*See Objective 1.5.7*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	**Ways Agency Works with Current Partner**	**Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?**

Objective Details

See Objective 1.5.7		

[redacted]

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-15
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.2. Increase Recovery Housing Opportunities.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 2.3.2 - Implement internet and mobile phone applications for use with the recovery population.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years / 5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	
PERFORMANCE MEASURES		

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 2.3.2 - Implement internet and mobile phone applications for use with the recovery population.	Objective 2.3.2 - Implement internet and mobile phone applications for use with the recovery population.
Performance Measure:	Increase Telephone Recovery Project	Increase the Efficient of Treatment Retention
Type of Measure:	Output	Output
Results		
2013-14 Actual Results (as of 6/30/14):	0	52%
2014-15 Target Results:	4	55%
2014-15 Actual Results (as of 6/30/15):	2	54%
2015-16 Minimum Acceptable Results:	4	55%
2015-16 Target Results:	4	55%
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 2.1.1*
Level Requires Outside Help	*See Objective 2.1.1*
Outside Help to Request	*See Objective 2.1.1*
Level Requires Inform General Assembly	*See Objective 2.1.1*

Objective Details

3 General Assembly Options	*See Objective 2.1.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 2.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.2. Increase Recovery Housing Opportunities.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 2.3.3 - Implement a 24/7 call center availability for statewide triage, referral and crisis stabilization during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration, Finance and Operations, Services, Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment / Julie Cole, Recovery Project Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years / 5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 2.3.3 - Implement a 24/7 call center availability for statewide triage, referral and crisis stabilization during 2016.	Objective 2.3.3 - Implement a 24/7 call center availability for statewide triage, referral and crisis stabilization during 2016.	Objective 2.3.3 - Implement a 24/7 call center availability for statewide triage, referral and crisis stabilization during 2016.
Performance Measure:	Increase Client Episodes of Care	Implement 24/7 Call Center	Increase Efficiency of Treatment Access
Type of Measure:	Output	Output	Output
Results			
2013-14 Actual Results (as of 6/30/14):	41000	0	89%
2014-15 Target Results:	45100	2000	95%
2014-15 Actual Results (as of 6/30/15):	43250	0	92%
2015-16 Minimum Acceptable Results:	45100	2000	95%
2015-16 Target Results:	45100	2000	95%
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment
Why was this performance measure chosen?	Reqired	Agenecy Selected	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT
Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 2.1.1*
Level Requires Outside Help	*See Objective 2.1.1*
Outside Help to Request	*See Objective 2.1.1*
Level Requires Inform General Assembly	*See Objective 2.1.1*
3 General Assembly Options	*See Objective 2.1.1*

REVIEWS/AUDITS
Instructions : Below please list all external or internal reviews, audits, investigations or studies (“Reviews”) of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS
Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Objective Details

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 2.1.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.2. Increase Recovery Housing Opportunities.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 2.3.4 - Ensure financial support for electronic health record report implementation to meet accurate data reporting requirements.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration, Services, Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Bob Toomey, Executive Director	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Office of the Director	
Department or Division Summary:	Provides leadership to the agency.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 2.3.4 - Ensure financial support for electronic health record report implementation to meet accurate data reporting requirements.	
Performance Measure:	Increase Funding	
Type of Measure:	Process	
Results		
2013-14 Actual Results (as of 6/30/14):	NA	
2014-15 Target Results:	NA	
2014-15 Actual Results (as of 6/30/15):	NA	
2015-16 Minimum Acceptable Results:	NA	
2015-16 Target Results:	NA	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)		
What are the names and titles of the individuals who chose this as a performance measure?	Robert Toomey, Director	
Why was this performance measure chosen?	To finance electronic health records and to implement with the provider network.	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Funding request revisited.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Funding request.	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	Yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*Implementation of data could slow.*
Level Requires Outside Help	*Funding partners.*
Outside Help to Request	*DHHS*
Level Requires Inform General Assembly	*NA*
3 General Assembly Options	*NA*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

Objective Details

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
DHHS	*Collaboration and Funding*	

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 2. Increase Recovery Opportunities across South Carolina.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 2.3. Implement Recovery Technology.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:		Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective	Objective 2.3.5 - Implement the SCIEX System across the 301 Provider Network during 2016.	
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation / Treatment	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 2.3.5 - Implement the SCIEX System across the 301 Provider Network during 2016.	
Performance Measure:	Implement Tele-Health Services	Increase the Number of Integration Sites
Type of Measure:	Output	Output
Results		
2013-14 Actual Results (as of 6/30/14):	0	0
2014-15 Target Results:	7	2
2014-15 Actual Results (as of 6/30/15):	2	0
2015-16 Minimum Acceptable Results:	7	2
2015-16 Target Results:	7	2
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Agency Selected	Agency Selected
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*Less data derived for solid decision making.*
Level Requires Outside Help	*Collaboration / Funding*
Outside Help to Request	*Department of Administration*
Level Requires Inform General Assembly	*NA*
3 General Assembly Options	*NA*

Objective Details

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
Department of Administration	*Collaboration*	

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.1. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.1.1 - Increase the number of individuals who report sustained recovery during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation / Treatment	
Department or Division Summary:	Treatment services are designed to treat and diagnose alcohol and drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.1.1 - Increase the number of individuals who report sustained recovery during 2016.	Objective 3.1.1 - Increase the number of individuals who report sustained recovery during 2016.
Performance Measure:	Increase Effectiveness of Treatment Programs / Decrease Use	Increase Effectiveness of Treatment Programs / Increase Employment
Type of Measure:	Output	Output
Results		
2013-14 Actual Results (as of 6/30/14):	38%	6%
2014-15 Target Results:	40%	8%
2014-15 Actual Results (as of 6/30/15):	37%	7%
2015-16 Minimum Acceptable Results:	40%	8%
2015-16 Target Results:	40%	8%
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment
Why was this performance measure chosen?	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Evaluate activities.	Evaluate activities.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions: Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1*
Level Requires Outside Help	*See Objective 1.5.1*
Outside Help to Request	*See Objective 1.5.1*
Level Requires Inform General Assembly	*See Objective 1.5.1*
3 General Assembly Options	*See Objective 1.5.1*

REVIEWS/AUDITS

Instructions: Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Objective Details

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.5.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.1. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.1.2 - Increase the number of individuals who report employment as a result of completing treatment in 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	Treatment services are designed to treat and diagnose alcohol and drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.1.2 - Increase the number of individuals who report employment as a result of completing treatment in 2016.	
Performance Measure:	Increase Efficiency of Treatment Access	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	89%	
2014-15 Target Results:	95%	
2014-15 Actual Results (as of 6/30/15):	92%	
2015-16 Minimum Acceptable Results:	95%	
2015-16 Target Results:	95%	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT
Instructions: Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1*
Level Requires Outside Help	*See Objective 1.5.1*
Outside Help to Request	*See Objective 1.5.1*
Level Requires Inform General Assembly	*See Objective 1.5.1*
3 General Assembly Options	*See Objective 1.5.1*

REVIEWS/AUDITS
Instructions: Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Objective Details

Instructions :   Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.5.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.1. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.1.3 - Increase the number of individuals who access treatment within 2 working days of intake during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	Treatment services are designed to treat and diagnose alcohol and drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, “Performance Measure,” enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - “Agency did not use PM during this year.”

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.1.3 - Increase the number of individuals who access treatment within 2 working days of intake during 2016.	
Performance Measure:	Increase Effectiveness of Treatment Programs / Decrease Use	Increase Effectiveness of Treatment Programs / Increase Employment
Type of Measure:	Output	Output
Results		
2013-14 Actual Results (as of 6/30/14):	38%	6%
2014-15 Target Results:	40%	8%
2014-15 Actual Results (as of 6/30/15):	37%	7%
2015-16 Minimum Acceptable Results:	40%	8%
2015-16 Target Results:	40%	8%
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment
Why was this performance measure chosen?	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Acitivities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1*
Level Requires Outside Help	*See Objective 1.5.1*
Outside Help to Request	*See Objective 1.5.1*
Level Requires Inform General Assembly	*See Objective 1.5.1*
3 General Assembly Options	*See Objective 1.5.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Objective Details

Instructions :   Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.5.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.1. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.1.4 - Increase the number of individuals who access services within 6 working days after an initial assessment during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Treatment	
Department or Division Summary:	Treatment services are designed to treat and diagnose alcohol and drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.1.4 - Increase the number of individuals who access services within 6 working days after an initial assessment during 2016.	
Performance Measure:	Increase Effectiveness of Treatment Programs / Decrease Use	Increase Effectiveness of Treatment Programs / Increase Employment
Type of Measure:	Output	Output
Results		
2013-14 Actual Results (as of 6/30/14):	38%	6%
2014-15 Target Results:	40%	8%
2014-15 Actual Results (as of 6/30/15):	37%	7%
2015-16 Minimum Acceptable Results:	40%	8%
2015-16 Target Results:	40%	8%
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment
Why was this performance measure chosen?	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Actvities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?		
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT
Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1*
Level Requires Outside Help	*See Objective 1.5.1*
Outside Help to Request	*See Objective 1.5.1*
Level Requires Inform General Assembly	*See Objective 1.5.1*
3 General Assembly Options	*See Objective 1.5.1*

REVIEWS/AUDITS
Instructions : Below please list all external or internal reviews, audits, investigations or studies (“Reviews”) of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

Objective Details

PARTNERS

Instructions :   Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.5.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.2. Increase services to the uninsured.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.2.1 - Continue to plan with DHHS to implement the Health Outcomes Program (HOP).	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration, Services	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Bob Toomey, Executive Director / Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment / Dan Walker, Research and Evaluation Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years / 5 Years / 10 Plus Years / 5 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation / Treatment / Research and Evaluation	
Department or Division Summary:	Leadership / Health care integration / treatment and diagnosis / research and evaluation.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions: Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 3.2.1 - Continue to plan with DHHS to implement the Health Outcomes Program (HOP).	Objective 3.2.1 - Continue to plan with DHHS to implement the Health Outcomes Program (HOP).	Objective 3.2.1 - Continue to plan with DHHS to implement the Health Outcomes Program (HOP).	Objective 3.2.1 - Continue to plan with DHHS to implement the Health Outcomes Program (HOP).
Performance Measure:	Increase the Number of Integration Sites	Increase Efficiency of Treatment Access	Increase the Efficient of Treatment Retention	Increase Services to the Uninsured
Type of Measure:	Output	Output	Output	Output

Objective Details

Results				
2013-14 Actual Results (as of 6/30/14):	0	89%	52%	5250
2014-15 Target Results:	2	95%	55%	5500
2014-15 Actual Results (as of 6/30/15):	0	92%	54%	5512
2015-16 Minimum Acceptable Results:	2	95%	55%	5500
2015-16 Target Results:	2	95%	55%	5500
Details				
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	Frankie Long, Director of Treatment	Samantha Collins, Director, Health Integration and Innovation	Dan Walker, Director of Research and Evaluation
Why was this performance measure chosen?	Required	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?				
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?				

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1.*
Level Requires Outside Help	*See Objective 1.5.1.*
Outside Help to Request	*See Objective 1.5.1.*
Level Requires Inform General Assembly	*See Objective 1.5.1.*
3 General Assembly Options	*See Objective 1.5.1.*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	**Ways Agency Works with Current Partner**	**Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?**
See Objective 1.5.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.2. Increase services to the uninsured.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.2.2 - Support funding for local SUD providers as safety net facilities, increase referrals by 5%.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration, Services	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Bob Toomey, Executive Director	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Office of The Director	
Department or Division Summary:	Providers agency leadership.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.2.2 - Support funding for local SUD providers as safety net facilities, increase referrals by 5%.	
Performance Measure:	New Measure / 2015 Set a Benchmark	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):		
2014-15 Target Results:		
2014-15 Actual Results (as of 6/30/15):		
2015-16 Minimum Acceptable Results:		
2015-16 Target Results:		
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)		State
What are the names and titles of the individuals who chose this as a performance measure?	Bob Toomey	
Why was this performance measure chosen?	To measure the number of uninsured individuals local SUD authorities were serving.	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions: Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1*
Level Requires Outside Help	*See Objective 1.5.1*
Outside Help to Request	*See Objective 1.5.1*
Level Requires Inform General Assembly	*See Objective 1.5.1*
3 General Assembly Options	*See Objective 1.5.1*

REVIEWS/AUDITS

Instructions: Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

Objective Details

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.5.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.2. Increase services to the uninsured.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.2.3 - Support efforts to ensure local SUD providers maintain 'providers of choice' status for the Federal ACA Markeplace Insurance Providers.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Services, Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years / 10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation / Treatment	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services. / Treatment services were designed to diagnose and treat alcohol and drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.2.3 - Support efforts to ensure local SUD providers maintain 'providers of choice' status for the Federal ACA Markeplace Insurance Providers.	Objective 3.2.3 - Support efforts to ensure local SUD providers maintain 'providers of choice' status for the Federal ACA Markeplace Insurance Providers.
Performance Measure:	Increase Client Episodes of Care	Increase the Number of Integration Sites
Type of Measure:	Output	Output
Results		
2013-14 Actual Results (as of 6/30/14):	41000	0
2014-15 Target Results:	45100	2
2014-15 Actual Results (as of 6/30/15):	43250	0
2015-16 Minimum Acceptable Results:	45100	2
2015-16 Target Results:	45100	2
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1*
Level Requires Outside Help	*See Objective 1.5.1*
Outside Help to Request	*See Objective 1.5.1*
Level Requires Inform General Assembly	*See Objective 1.5.1*
3 General Assembly Options	*See Objective 1.5.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)

Objective Details

None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.5.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.2. Increase services to the uninsured.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.2.4 - Expand the assessment service payment plan to providing services to uninsured clients using federal block grant funds.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Bob Toomey, Executive Director	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Office of the Director	
Department or Division Summary:	Provide leadership to the agency.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.2.4 - Expand the assessment service payment plan to providing services to uninsured clients using federal block grant funds.	
Performance Measure:	Increase Services to the Uninsured	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	5250	
2014-15 Target Results:	5500	
2014-15 Actual Results (as of 6/30/15):	5512	
2015-16 Minimum Acceptable Results:	5500	
2015-16 Target Results:		
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Bob Toomey, Executive Director	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT
Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1*
Level Requires Outside Help	*See Objective 1.5.1*
Outside Help to Request	*See Objective 1.5.1*
Level Requires Inform General Assembly	*See Objective 1.5.1*
3 General Assembly Options	*See Objective 1.5.1*

REVIEWS/AUDITS
Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

Objective Details

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.5.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.2. Increase services to the uninsured.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.2.5 - Identify local providers that execute community engagement activities for all SUD services.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration, Services	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years / 10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation / Treatment	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services. / Treatment services were designed to diagnose and treat alcohol and drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance			
Objective Number and Description	Objective 3.2.5 - Identify local providers that execute community engagement activities for all SUD services.	Objective 3.2.5 - Identify local providers that execute community engagement activities for all SUD services.	Objective 3.2.5 - Identify local providers that execute community engagement activities for all SUD services.
Performance Measure:	Increase Client Episodes of Care	Increase the Efficient of Treatment Retention	Increase Services to the Uninsured
Type of Measure:	Output	Output	Output
Results			
2013-14 Actual Results (as of 6/30/14):	41000	52%	5250
2014-15 Target Results:	45100	55%	5500
2014-15 Actual Results (as of 6/30/15):	43250	54%	5512
2015-16 Minimum Acceptable Results:	45100	55%	5500
2015-16 Target Results:	45100	55%	5500
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Samantha Collins, Director, Health Integration and Innovation	Bob Toomey, Executive Director
Why was this performance measure chosen?	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1*
Level Requires Outside Help	*See Objective 1.5.1*
Outside Help to Request	*See Objective 1.5.1*
Level Requires Inform General Assembly	*See Objective 1.5.1*
3 General Assembly Options	*See Objective 1.5.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Objective Details

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.5.1.		

[redacted]

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.3. Increase services to clients with Co-Occurring disorders.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.3.1 - Increase services to non-AOD diagnosed clients during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years / 10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation / Treatment	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services. / Treatment services were designed to diagnose and treat alcohol and drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Number and Description	Objective 3.3.1 - Increase services to non-AOD diagnosed clients during 2016.	Objective 3.3.1 - Increase services to non-AOD diagnosed clients during 2016.	Objective 3.3.1 - Increase services to non-AOD diagnosed clients during 2016.	Objective 3.3.1 - Increase services to non-AOD diagnosed clients during 2016.
Performance Measure:	Increase Client Episodes of Care	Increase the Number of Integration Sites	Increase Efficiency of Treatment Access	Increase Services to Co-Occurring Clients / Non-AOD Clients
Type of Measure:	Output	Output	Output	Output
Results				
2013-14 Actual Results (as of 6/30/14):	41000	0	89%	5000
2014-15 Target Results:	45100	2	95%	8000
2014-15 Actual Results (as of 6/30/15):	43250	0	92%	7788
2015-16 Minimum Acceptable Results:	45100	2	95%	8000
2015-16 Target Results:	45100	2	95%	8000

Objective Details

Details				
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	Samantha Collins, Director, Health Integration and Innovation	Frankie Long, Director of Treatment	Frankie Long, Director of Treatment
Why was this performance measure chosen?	Required	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?				

POTENTIAL NEGATIVE IMPACT

Instructions: Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1*
Level Requires Outside Help	*See Objective 1.5.1*
Outside Help to Request	*See Objective 1.5.1*
Level Requires Inform General Assembly	*See Objective 1.5.1*
3 General Assembly Options	*See Objective 1.5.1*

REVIEWS/AUDITS

Instructions: Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions: Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.5.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.3. Increase services to clients with Co-Occurring disorders.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.3.2 - Increase services to co-occuring clients during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years / 10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation / Treatment	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services. / Treatment services were designed to diagnose and treat alcohol and drug addiction.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.3.2 - Increase services to co-occuring clients during 2016.	
Performance Measure:	Increase Services to Co-Occurring Clients / Non-AOD Clients	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	5000	
2014-15 Target Results:	8000	
2014-15 Actual Results (as of 6/30/15):	7788	
2015-16 Minimum Acceptable Results:	8000	
2015-16 Target Results:	8000	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Frankie Long, Director of Treatment	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.5.1.*
Level Requires Outside Help	*See Objective 1.5.1.*
Outside Help to Request	*See Objective 1.5.1.*
Level Requires Inform General Assembly	*See Objective 1.5.1.*
3 General Assembly Options	*See Objective 1.5.1.*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Objective Details

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.5.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.3. Increase services to clients with Co-Occurring disorders.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objecitve 3.3.3 - Work with primary care providers and other health professionals to build a referral network for SUD services.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, “Performance Measure,” enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - “Agency did not use PM during this year.”

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objecitve 3.3.3 - Work with primary care providers and other health professionals to build a referral network for SUD services.	
Performance Measure:	Increase Services to Co-Occurring Clients / Non-AOD Clients	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	5000	
2014-15 Target Results:	8000	
2014-15 Actual Results (as of 6/30/15):	7788	
2015-16 Minimum Acceptable Results:	8000	
2015-16 Target Results:	8000	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above.	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT
Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.4.1*
Level Requires Outside Help	*See Objective 1.4.1*
Outside Help to Request	*See Objective 1.4.1*
Level Requires Inform General Assembly	*See Objective 1.4.1*
3 General Assembly Options	*See Objective 1.4.1*

REVIEWS/AUDITS
Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Objective Details

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.4.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.3. Increase services to clients with Co-Occurring disorders.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.3.4 - Implement the SBIRT Tool with health care professionals to further identify substance abuse/co-occurring clients in need of intervention and or treatment.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.3.4 - Implement the SBIRT Tool with health care professionals to further identify substance abuse/co-occurring clients in need of intervention and or treatment.	
Performance Measure:	Increase Services to Co-Occurring Clients / Non-AOD Clients	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	5000	
2014-15 Target Results:	8000	
2014-15 Actual Results (as of 6/30/15):	7788	
2015-16 Minimum Acceptable Results:	8000	
2015-16 Target Results:	8000	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 1.4.1*
Level Requires Outside Help	*See Objective 1.4.1*
Outside Help to Request	*See Objective 1.4.1*
Level Requires Inform General Assembly	*See Objective 1.4.1*
3 General Assembly Options	*See Objective 1.4.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

Objective Details

PARTNERS

Instructions :   Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 1.4.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.4. Increase services to clients suffering from prescription drug abuse.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.4.1 - Expand Medication Assisted Treatment (MAT) options across the SUD Provider Network during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration / Services	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Bob Toomey, Executive Director / Lee Dutton, Chief of Staff / Sara Goldsby, Program Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years / 23 Plus Years / 2 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Office of the Director / Governmental Affairs	
Department or Division Summary:	Provides Leadership to the agency / Directs policy development and implementation and legislative affairs.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions: Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for <u>each</u> Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

<u>Types of Performance Measures</u>:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance					
	Objective Number and Description	Objective 3.4.1 - Expand Medication Assisted Treatment (MAT) options across the SUD Provider Network during 2016.	Objective 3.4.1 - Expand Medication Assisted Treatment (MAT) options across the SUD Provider Network during 2016.	Objective 3.4.1 - Expand Medication Assisted Treatment (MAT) options across the SUD Provider Network during 2016.	Objective 3.4.1 - Expand Medication Assisted Treatment (MAT) options across the SUD Provider Network during 2016.

Objective Details

Performance Measure:	Increase Client Episodes of Care	Increase the Number of Integration Sites	Increase Efficiency of Treatment Access	Increase Services to Prescription Drug Abuse Clients
Type of Measure:	Output	Output	Output	Output
Results				
2013-14 Actual Results (as of 6/30/14):	41000	0	89%	350000%
2014-15 Target Results:	45100	2	95%	4200
2014-15 Actual Results (as of 6/30/15):	43250	0	92%	4000
2015-16 Minimum Acceptable Results:	45100	2	95%	4200
2015-16 Target Results:	45100	2	95%	4200
Details				
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Sara Goldsby, Program Coordinator	Sara Goldsby, Program Coordinator	Sara Goldsby, Program Coordinator	Sara Goldsby, Program Coordinator
Why was this performance measure chosen?	Required	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities and plans are being developed to address expansion of MAT in South	Activities and plans are being developed to	Activities and plans are being developed to	Activities and plans are being developed
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?				

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*Fewer individuals may gain access to treatment for prescription drug or opiate abuse.*
Level Requires Outside Help	*Collabration*
Outside Help to Request	*Governor's Prescription Drug Abuse Council*
Level Requires Inform General Assembly	*Yes*
3 General Assembly Options	*Expand Prevention and Treatment / Mandate PDMP / Provide Overdose Protections*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
Governor's Prescription Drug Abuse Council	*Collaboration*	

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to **complete for each Objective** listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.4. Increase services to clients suffering from prescription drug abuse.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.4.2 - Increase capacity for numbers served with prescription or opiate drug abuse.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration / Services	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Bob Toomey, Executive Director / Lee Dutton, Chief of Staff / Sara Goldsby, Program Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years / 23 Plus Years / 2 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Office of the Director / Governmental Affairs	
Department or Division Summary:	Provides Leadership to the agency / Directs policy development and implementation and legislative affairs.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance

Objective Details

Objective Number and Description	Objective 3.4.2 - Increase capacity for numbers served with prescription or opiate drug abuse.	Objective 3.4.2 - Increase capacity for numbers served with prescription or opiate drug abuse.	Objective 3.4.2 - Increase capacity for numbers served with prescription or opiate drug abuse.
Performance Measure:	Increase Efficiency of Treatment Access	Increase the Efficient of Treatment Retention	Increase Services to Prescription Drug Abuse Clients
Type of Measure:	Output	Output	Output
Results			
2013-14 Actual Results (as of 6/30/14):	89%	52%	3500%
2014-15 Target Results:	95%	55%	4200
2014-15 Actual Results (as of 6/30/15):	92%	54%	4000
2015-16 Minimum Acceptable Results:	95%	55%	4200
2015-16 Target Results:	95%	55%	4200
Details			
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Sara Goldsby, Program Coordinator	Sara Goldsby, Program Coordinator	Sara Goldsby, Program Coordinator
Why was this performance measure chosen?	Required	Required	Required
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.	Activities will evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?			

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 3.4.1*
Level Requires Outside Help	*See Objective 3.4.1*
Outside Help to Request	*See Objective 3.4.1*
Level Requires Inform General Assembly	*See Objective 3.4.1*
3 General Assembly Options	*See Objective 3.4.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
	None		

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 3.4.1		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.4. Increase services to clients suffering from prescription drug abuse.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.4.3 - Implement the Governor's Council on Prescription Drug Abuse Prevention (PDAP) Council Report.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration / Services	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Bob Toomey, Executive Director / Lee Dutton, Chief of Staff / Sara Goldsby, Program Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years / 17 Plus Years / 2 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Office of the Director / Governmental Affairs	
Department or Division Summary:	Provides Leadership to the agency / Directs policy development and implementation and legislative affairs.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.4.3 - Implement the Governor's Council on Prescription Drug Abuse Prevention (PDAP) Council Report.	
Performance Measure:	New Baseline Measure / Set in 2016	
Type of Measure:		
Results		
2013-14 Actual Results (as of 6/30/14):		
2014-15 Target Results:		
2014-15 Actual Results (as of 6/30/15):		
2015-16 Minimum Acceptable Results:		
2015-16 Target Results:		
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)		Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?		
Why was this performance measure chosen?		
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?		
What are the names and titles of the individuals who chose the target value for 2015-16?		
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?		
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?		
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	
Level Requires Outside Help	
Outside Help to Request	
Level Requires Inform General Assembly	
3 General Assembly Options	

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)

PARTNERS

Objective Details

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.4. Increase services to clients suffering from prescription drug abuse.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.4.4 - Implement recommendations of the PDAP report pertinent to the SUD service delivery system.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Administration / Services	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Bob Toomey, Executive Director / Lee Dutton, Chief of Staff / Sara Goldsby, Program Coordinator	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years / 23 Plus Years / 2 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Office of the Director / Governmental Affairs	
Department or Division Summary:	Provides Leadership to the agency / Directs policy development and implementation and legislative affairs.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, “Performance Measure,” enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - “Agency did not use PM during this year.”

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.4.4 - Implement recommendations of the PDAP report pertinent to the SUD service delivery system.	
Performance Measure:	Increase Services to Prescription Drug Abuse Clients	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	3500	
2014-15 Target Results:	4200	
2014-15 Actual Results (as of 6/30/15):	4000	
2015-16 Minimum Acceptable Results:	4200	
2015-16 Target Results:	4200	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Sara Goldsby, Program Coordinator	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 3.4.1*
Level Requires Outside Help	*See Objective 3.4.1*
Outside Help to Request	*See Objective 3.4.1*
Level Requires Inform General Assembly	*See Objective 3.4.1*
3 General Assembly Options	*See Objective 3.4.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Objective Details

Instructions :   Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 3.4.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.5. Focus on Work Force Development to increase health outcomes.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.5.1 - Continue to integrate research based practices into treatment protocols during 2016.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:

Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.

Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection

Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.

Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.5.1 - Continue to integrate research based practices into treatment protocols during 2016.	Objective 3.5.1 - Continue to integrate research based practices into treatment protocols during 2016.
Performance Measure:	Increase Effectiveness of Treatment Programs / Decrease Use	Provide Training in Evidence Based Programming
Type of Measure:	Output	Output
Results		
2013-14 Actual Results (as of 6/30/14):	38%	30
2014-15 Target Results:	40%	100
2014-15 Actual Results (as of 6/30/15):	37%	50
2015-16 Minimum Acceptable Results:	40%	100
2015-16 Target Results:	40%	100
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Required	Agency Selected
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*The workforce will lack the needed skills to address addiction as a disease.*
Level Requires Outside Help	*Collaboration*
Outside Help to Request	*Certified Trainers in Addiction*
Level Requires Inform General Assembly	*No*
3 General Assembly Options	*NA*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
NA			

Objective Details

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
Certified Trainers across a wide spectrum.	*Contracts*	

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.5. Focus on Work Force Development to increase health outcomes.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.5.2 - Provide training in implementation science to expand capacity and to achieve better client health outcomes.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.

1) In the cell next to, “Performance Measure,” enter the performance measure just like the agency did in the accountability report.

2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).

3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results,” enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - “Agency did not use PM during this year.”

4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Objective Details

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.5.2 - Provide training in implementation science to expand capacity and to achieve better client health outcomes.	
Performance Measure:	Increase Effectiveness of Treatment Programs / Decrease Use	
Type of Measure:	Output	
Results		
2013-14 Actual Results (as of 6/30/14):	38%	
2014-15 Target Results:	40%	
2014-15 Actual Results (as of 6/30/15):	37%	
2015-16 Minimum Acceptable Results:	40%	
2015-16 Target Results:	40%	
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	
Why was this performance measure chosen?	Required	
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 3.5.1*
Level Requires Outside Help	*See Objective 3.5.1*
Outside Help to Request	*See Objective 3.5.1*
Level Requires Inform General Assembly	*See Objective 3.5.1*
3 General Assembly Options	*See Objective 3.5.1*

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Objective Details

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 3.5.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.5. Focus on Work Force Development to increase health outcomes.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.5.3 - Provide training opportunities in evidence based programs in prevention, treatment and recovery.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment / Michele Nienhius, Director of Prevention	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years / 10 Plus Years / 10 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation / Treatment / Prevention	
Department or Division Summary:	Working collaboratively with behavioral and primary health systsems to increase access to substance disorder services. Treatment services were designed to treat alcohol and drug addiction. Prevention activities are designed to prevent the use or abuse of alcohol and drugs.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	

PERFORMANCE MEASURES

Objective Details

Instructions : Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, “Performance Measure,” enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results,” enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - “Agency did not use PM during this year.”
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.5.3 - Provide training opportunities in evidence based programs in prevention, treatment and recovery.	Objective 3.5.3 - Provide training opportunities in evidence based programs in prevention, treatment and recovery.
Performance Measure:	Increase Effectiveness of Treatment Programs / Decrease Use	Provide Training in Evidence Based Programming
Type of Measure:	Output	Output
Results		
2013-14 Actual Results (as of 6/30/14):	38%	30
2014-15 Target Results:	40%	100
2014-15 Actual Results (as of 6/30/15):	37%	50
2015-16 Minimum Acceptable Results:	40%	100
2015-16 Target Results:	40%	100
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)	Federal	Federal
What are the names and titles of the individuals who chose this as a performance measure?	Samantha Collins, Director, Health Integration and Innovation	Samantha Collins, Director, Health Integration and Innovation
Why was this performance measure chosen?	Required	Agency Selected
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?	Activities will be evaluated.	Activities will be evaluated.
What are the names and titles of the individuals who chose the target value for 2015-16?	See Above	See Above
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?	Regulations Required	Regulations Required
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?	yes	yes
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions : Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 3.5.1*
Level Requires Outside Help	*See Objective 3.5.1*
Outside Help to Request	*See Objective 3.5.1*
Level Requires Inform General Assembly	*See Objective 3.5.1*
3 General Assembly Options	*See Objective 3.5.1*

Objective Details

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None.			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 3.5.1.		

Objective Details

This is the next chart because once the agency determines the associated programs and amount of funds it is allocating to accomplish each objective, the agency needs to ensure it has proper performance measures established to track how effectively and efficiently it is utilizing the resources allocated. The agency also needs to consider potential negative impacts which may arise, and need to be addressed, if the objective is not accomplished; ensure the agency is addressing issues raised in previous audits or reviews; and continually consider which partners the agency could work with to more effectively and efficiently accomplish each objective.

Agency Responding	South Carolina DAODAS
Date of Submission	5-Apr-16
Fiscal Year for which information below pertains	2015-16

Instructions: Below is a template to complete for each Objective listed in the Strategy, Objectives and Responsibility Chart. It is recommended that the agency copy and paste the data in this tab into multiple other tabs, while it is still blank. The agency will then have a blank version to complete for each separate Objective. The agency needs to provide information in all the cells that are highlighted. Please save the information related to each Objective as a separate tab in the excel document. Label each Tab, "O__" and insert the applicable numbers in the blanks (For example "O1.1.1"). NOTE: Call House Staff if the agency has any questions or needs any assistance in completing the information below.

Strategic Plan Context		
# and description of Goal the Objective is helping accomplish:	Goal 3. Increase the efficiency and effectiveness of treatment programs.	Copy and paste this from the second column of the Mission, Vision and Goals Chart
Legal responsibilities satisfied by Goal:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Mission, Vision and Goals Chart
# and description of Strategy the Objective is under:	Strategy 3.5. Focus on Work Force Development to increase health outcomes.	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Objective		
Objective # and Description:	Objective 3.5.4 - Work with LLR to implement a license for alcohol and drug counselors (professionals).	Copy and paste this from the second column of the Strategy, Objectives and Responsibility Chart
Legal responsibilities satisfied by Objective:	Please Refer to Legal Standards Tab #s 1, 2, 3, 4.	Copy and paste this from the first column of the Strategy, Objectives and Responsibility Chart
Public Benefit/Intended Outcome:	Reduce the use and abuse and thus the negative consequences of substance abuse in South Carolina.	Copy and paste this from the fourth column of the Strategy, Objectives and Responsibility Chart
Agency Programs Associated with Objective		
Program Names:	Programs	Enter all the agency programs which are helping accomplish this objective. The agency can determine this by sorting the Associated Programs Chart by the "Objective the Program Helps Accomplish" column
Responsible Person		
Name:	Samantha Collins, Director, Health Integration and Innovation / Frankie Long, Director of Treatment / Lee Dutton, Chief of Staff	Copy and paste this information from the fifth column of the Strategy, Objectives and Responsibility Chart
Number of Months Responsible:	5 Years / 10 Plus Years / 23 Plus Years	
Position:	NA	
Office Address:	DAODAS / 2414 Bull Street, Columbia South Carolina 29201	
Department or Division:	Health Integration and Innovation / Treatment / Governmental Affairs	
Department or Division Summary:	A process of change through which individuals improve their health and wellness, live a self-directed life, and strive to reach their full potential by develop and mobilize formal and informal networks of services to build on and sustain long term recovery for individuals and families impacted by substance use disorder.	
Amount Budgeted and Spent To Accomplish Objective		
Total Budgeted for this fiscal year:	*See Strategic Budget for Applicable Funding	There may be various funding sources for each objective; please see Strategic Budget.
Total Actually Spent:	*Agency will provide next year*	
PERFORMANCE MEASURES		

Objective Details

Instructions: Please copy and paste the chart and questions below as many times as needed so the agency can provide this information for each Performance Measure that applies to this objective.
1) In the cell next to, "Performance Measure," enter the performance measure just like the agency did in the accountability report.
2) In the cell next to, "Type of Measure," pick the type of measure that best fits the performance measure from the drop down box (see Types of Performance Measures explained below).
3) In the next set of cells enter the actual and target results for each year. Next to "Actual Results," enter the actual value the agency had for that performance measure at the end of that year. Next to "Target Results," enter the target value the agency wanted to reach for the performance measure for that year. Next to "Minimum acceptable level," enter the minimum level for this performance measure that the agency would find acceptable. Including a minimum acceptable level and target level will hopefully encourage the agency to continually set challenging targets each year. If the agency did not utilize a particular performance measure during certain years, then enter the following next to the applicable "Actual Results" and "Target Results," - "Agency did not use PM during this year."
4) In the last set of cells, answer the questions to provide Details about each measure. In the cell next to, "Is agency required to keep track of this by the state or federal government," pick State from the drop down menu if an entity in state government requires the agency to track this information, Federal if an entity in the federal government requires the agency to track this information, or Only Agency Selected if there is no state or federal entity that requires the agency to track this information and the agency selected it.

Types of Performance Measures:
Outcome Measure - A quantifiable indicator of the public and customer benefits from an agency's actions. Outcome measures are used to assess an agency's effectiveness in serving its key customers and in achieving its mission, goals and objectives. They are also used to direct resources to strategies with the greatest effect on the most valued outcomes. Outcome measures should be the first priority. Example - % of licensees with no violations.
Efficiency Measure - A quantifiable indicator of productivity expressed in unit costs, units of time, or other ratio-based units. Efficiency measures are used to assess the cost-efficiency, productivity, and timeliness of agency operations. Efficiency measures measure the efficient use of available resources and should be the second priority. Example - cost per inspection
Output Measure - A quantifiable indicator of the number of goods or services an agency produces. Output measures are used to assess workload and the agency's efforts to address demands. Output measures measure workload and efforts and should be the third priority. Example - # of business license applications processed.
Input/Explanatory/Activity Measure - Resources that contribute to the production and delivery of a service. Inputs are "what we use to do the work." They measure the factors or requests received that explain performance (i.e. explanatory). These measures should be the last priority. Example - # of license applications received

How the Agency is Measuring its Performance		
Objective Number and Description	Objective 3.5.4 - Work with LLR to implement a license for alcohol and drug counselors (professionals).	
Performance Measure:	Legislative Goal / No quantifiable metrics associated.	
Type of Measure:		
Results		
2013-14 Actual Results (as of 6/30/14):		
2014-15 Target Results:		
2014-15 Actual Results (as of 6/30/15):		
2015-16 Minimum Acceptable Results:		
2015-16 Target Results:		
Details		
Does the state or federal government require the agency to track this? (provide any additional explanation needed, two cells over)		Insert any further explanation, if needed
What are the names and titles of the individuals who chose this as a performance measure?		
Why was this performance measure chosen?		
If the target value was not reached in 2014-15, what changes were made to try and ensure it was reached?		
What are the names and titles of the individuals who chose the target value for 2015-16?		
What was considered when determining the level to set the target value in 2015-16 and why was the decision finally made on setting it at the level at which it was set?		
Based on the performance so far in 2015-16, does it appear the agency is going to reach the target for 2015-16?		
If the answer to the question above is "questionable" or "no," what changes are being made to try and ensure it is reached or what resources are being diverted to ensure performance measures more likely to be reached, are reached?		

POTENTIAL NEGATIVE IMPACT

Instructions: Please list what the agency considers the most potential negative impact to the public that may occur as a result of the agency not accomplishing this objective. Next to, "Most Potential Negative Impact," enter the most potential negative impact to the public that may occur as a result of the agency not accomplishing the objective. Next to, "Level Requires Outside Help," enter the level at which the agency believes it needs outside help. Next to, "Outside Help to Request," enter the entities to whom the agency would reach out if the potential negative impact rises to that level. Next to, "Level Requires Inform General Assembly," enter the level at which the agency thinks the General Assembly should be put on notice of the level at which the potential negative impact has risen. Next to, "3 General Assembly Options," enter three options for what the General Assembly could do to help resolve the issue before it became a crisis. The House Legislative Oversight Committee will provide this information to all other House standing committees, but will not address it itself until the agency is under study.

Most Potential Negative Impact	*See Objective 3.5.1*
Level Requires Outside Help	*See Objective 3.5.1*
Outside Help to Request	*See Objective 3.5.1*
Level Requires Inform General Assembly	*See Objective 3.5.1*
3 General Assembly Options	*See Objective 3.5.1*

Objective Details

REVIEWS/AUDITS

Instructions : Below please list all external or internal reviews, audits, investigations or studies ("Reviews") of the agency which occurred during the past fiscal year that relates/impacts this objective. Please remember to maintain an electronic copy of each Review and any other information generated by the entity performing the Review as copies may be requested when the agency is under study. NOTE: Responses are not limited to the number of rows below that have borders around them, please insert as many rows as needed.

Matter(s) or Issue(s) Under Review	Reason Review was Initiated (outside request, internal policy, etc.)	Entity Performing the Review and Whether Reviewing Entity External or Internal	Date Review Began (MM/DD/YYYY) and Date Review Ended (MM/DD/YYYY)
None			

PARTNERS

Instructions : Under the column labeled, "Current Partner Entities" list all entities the agency is currently working with that help the agency accomplish this objective. Under the "Ways Agency works with Current Partners," enter the ways the agency works with the entity (names of projects, initiatives, etc.) which helps the agency accomplish this objective. List only one partner per row and insert as many rows as necessary to list all of the partners. Note, if there is a large list of partners that all fit within a certain group, the agency can list the group instead of each partner individually. For example, if the agency works with every middle school in the state, the agency can list SC Middle Schools, instead of listing each middle school separately. As another example, if the agency works with every high school in Lexington county, the agency can list Lexington County High Schools, instead of listing each high school in the county separately.

Current Partner Entity	Ways Agency Works with Current Partner	Is the Partner a State/Local Government Entity; College, University; or Other Business, Association, or Individual?
See Objective 3.5.1.		